



SHARE-NET INTERNATIONAL

ANNUAL PLAN 2024



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ACRONYMS AND ABBREVIATIONS

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CoP	Community of Practice
SHIRIM	Share-Net International Rapid Improvement Model
SRHR	Sexual and Reproductive Health and Rights

A MESSAGE ON BEHALF OF THE SHARE - NET INTERNATIONAL SECRETARIAT

In 2024, Share-Net International celebrates its 10th birthday! We are proud of the growth Share-Net has demonstrated over the past decade. We will take achieving this milestone as a year-long celebration and share some of the amazing work we have been supporting. We aim for this retrospective showcase to further boost our visibility and strengthen our positioning beyond 2024.

It goes without saying that sustaining Share-Net is our top priority. While we certainly aim for the continuing support of the Dutch Ministry of Foreign Affairs, we are also putting dedicated efforts into attracting new donors and diversifying our funding streams. A fundraising task force with representatives from all Share-Net hubs has been put in place that is working on fleshing out and implementing our sustainability plan. We will continue to step up our proactive fundraising efforts by reaching out and engaging with priority donors.

The upcoming reflection on our Theory of Change will be the foundation for the development of our proposal for Share-Net International beyond 2024. All of our hubs have been dreaming about our future and developed dream papers which are now coming together into a shared Share-Net International dream. With all the hubs in full swing, we can do this in a collaborative way and inspire each other.

It cannot be missed that in 2023, we launched our renewed strategic plan. And of course, we immediately started to live it - diving into the intersectional feminist perspective and always putting rights first. This has already been translated in the development of our rights-based approach learning trajectory and has guided our strategic choices in organising and participating in events. We will continue this pathway and join forces with like-minded members, partners, and donors.

Enjoy reading,

Dorine Thomissen

Share-Net International Coordinator



CHAPTER 1

INTRODUCTION



Share-Net started as the Dutch network on sexual and reproductive health and rights (SRHR) and has been operational since early 2001. With support from the Dutch Ministry of Foreign Affairs, KIT Royal Tropical Institute initiated the network to respond to the needs of different international development stakeholders in the Netherlands to strengthen collaboration and increase the knowledge base to inform their work. Today, Share-Net International is the knowledge platform on SRHR. Share-Net International is a membership network of non-governmental organisations, researchers, policymakers, implementers, advocates, students, the media and companies operating in the SRHR field, working closely with a wide range of partners across the globe.

Share-Net International currently has 7 operational country hubs. The hub in the Netherlands was established in 2001. Hubs in Bangladesh and Burundi have been operational since 2014, the hub in Jordan since 2015. In 2021, Share-Net International set up the hubs in Burkina Faso, Colombia and Ethiopia and developed a Digital Platform.

In 2022, an external mid-term review assessed our progress towards our targets in the 2020-2024 funding cycle by the Dutch Ministry of Foreign Affairs and provided insight into our relevance, efficiency, effectivity, coherence and sustainability. Following the mid-term review, an update of the strategic plan has been undertaken.





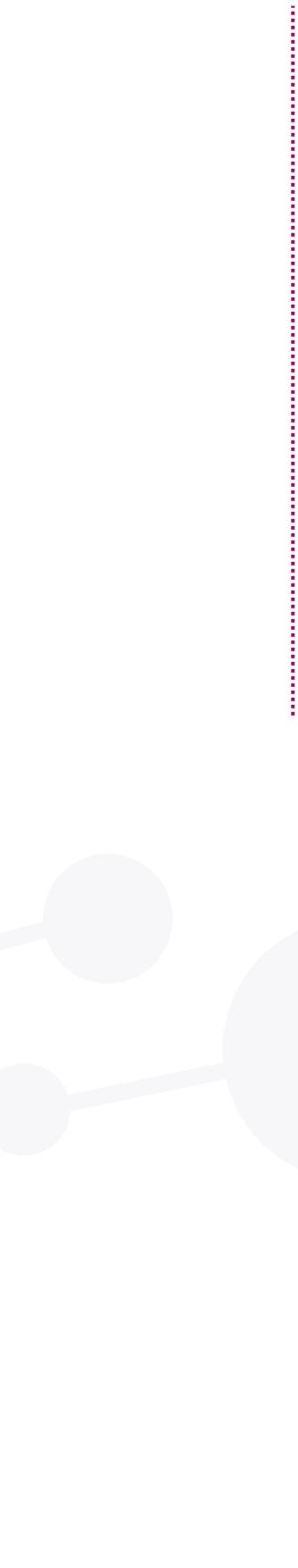
OUR MISSION

To strengthen linkages between research, policy and practice through sharing, generating, translating and promoting the use of knowledge for the development of better policies and practices in SRHR.



OUR VISION

All people have the freedom of choice, are able to make informed decisions, can take action on their sexual and reproductive health and have access to quality care to meet their sexual and reproductive health needs and **rights**.



The [Theory of Change of Share-Net International](#) was drafted in 2018 in consultation with the hubs and members and has guided us since. It shows how the knowledge platform aims to achieve impact and outcomes across the four pathways of knowledge management. Additionally, it shows the importance of the development of the network itself in Communities of Practice (CoPs). The assumptions provide insights into the underlying thinking process of the logic. The current Theory of Change highlights that Share-Net International's knowledge management strategies contribute to the different outcomes through the following pathways:

- **Knowledge generation:** addressing priority knowledge gaps through research and further analysis and synthesis of existing data
- **Knowledge sharing:** dissemination through a wide range of channels and tools of both new and existing knowledge, as available research findings are often not known by those who should use them
- **Knowledge translation:** ensuring evidence is presented in formats appropriate for the intended audience so that they can be accessed, understood and used by advocates, policymakers, programme managers, practitioners, the private sector, users, the media and researchers
- **Promotion of knowledge use:** promotion of the use of knowledge products and formats by policymakers and practitioners for improving policy and practice
- **Network development and matchmaking:** creating Communities of Practice and links with partners, and matching the needs of certain members with the services that our partners can offer (e.g. between our members and the private sector and between young researchers and non-governmental organisations in need of research)

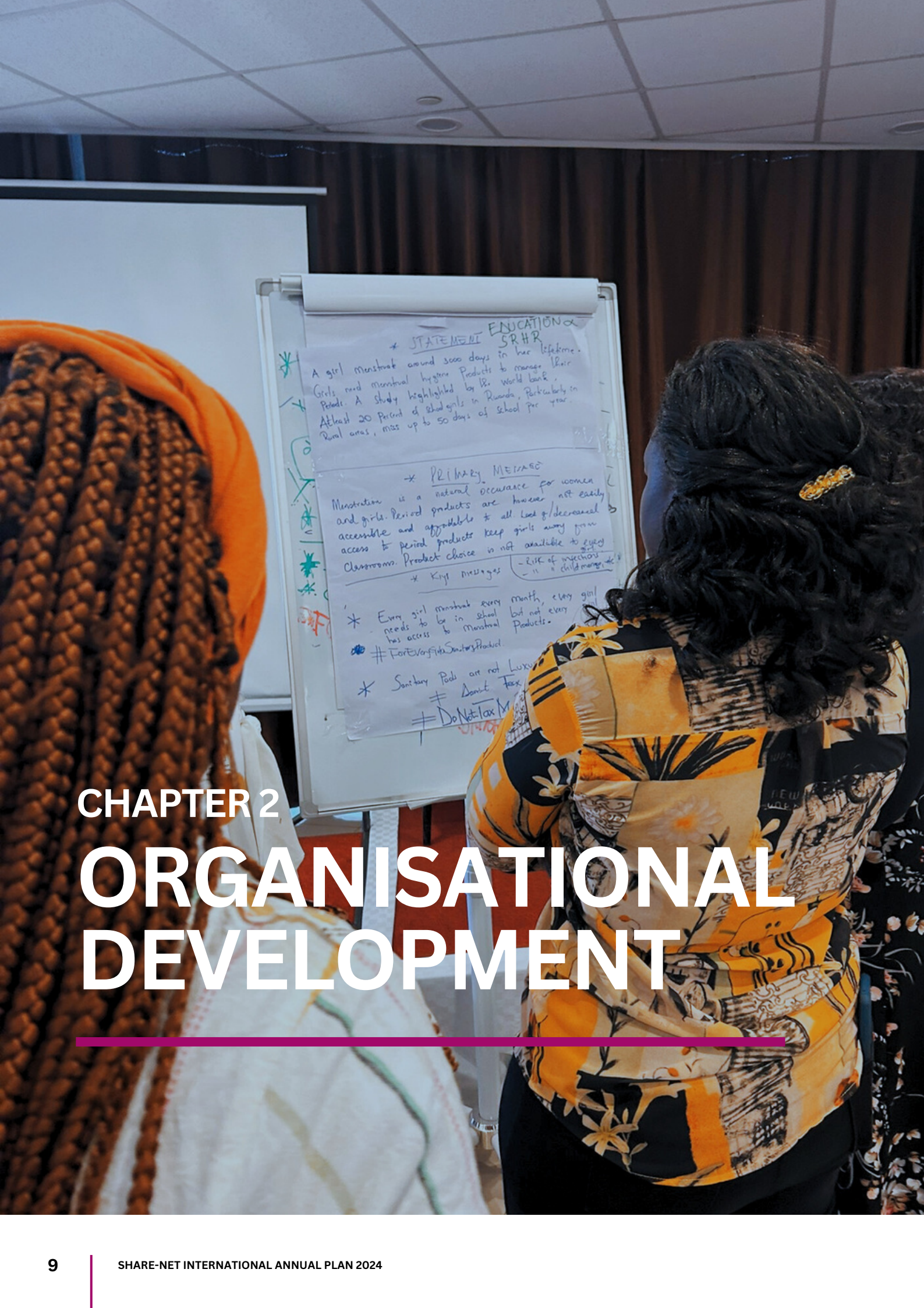
In 2023, at the time of writing this plan, we have started a process to review the Theory of Change to reflect our evolved strategies and to prepare for the development of a new proposal in 2024.



This work plan is structured in three chapters:

1. Elaboration on our ambitions for organisational development (Chapter 2: Organisational Development)
2. The different network development and knowledge management outcomes (Chapter 3: Share-Net in 2024)
3. The plans for the revision of the Theory of Change and future of the platform beyond 2024 (Chapter 4: Revision of Theory of Change and Future of Share-Net International)





CHAPTER 2

ORGANISATIONAL DEVELOPMENT

STRATEGY 2023-2027

In January 2023 we launched our renewed Strategic Plan. The updated Strategic Plan builds on the recommendations from our Mid Term Review and reflects on key global trends in SRHR namely:

- growing opposition
- shrinking civic space
- the COVID-19 pandemic
- climate change

The importance of working on collective understanding of our values, from a **rights-based** and **intersectional feminist** perspective is highlighted, as well as the need to enhance Planning, Monitoring, Evaluation and Learning in order to evaluate the impact of our work which is critical to new strategic funding opportunities.

5 Strategies for the period 2023-2027 are being formulated around:

1. Strengthening financial sustainability
2. Advancing strategic partnerships
3. Enhance knowledge sharing and translation
4. Improving inclusivity
5. Developing membership engagement

These strategies have been incorporated in our work plan 2023 and will be continuously built on in 2024.

INTERNAL DEVELOPMENT

In 2024, Share-Net International celebrates its 10th birthday! Share-Net International has significantly grown in the past 2 years by setting up 3 new country hubs and a Digital Platform. Secretariats have grown in many ways. They have not only built and grown their country networks and started many new knowledge management projects (e.g. SHIRIM and Communities of Practice), but they have also increasingly engaged with each other (e.g. during the Co-Creation Conference and SHIRIM) and have started to explore regional activities. In 2023 we have focused more on national level activities, explored regional activities, and paid more attention to outcome measuring, which is important to secure sustainability. Throughout the year, we will take the opportunity to celebrate and share some of the greatest work done in earlier years. This will boost our visibility and strengthen our positioning beyond 2024.

Furthermore, in line with the recommendations in our mid-term review we will work on the following areas:

Focus on sustainability and fundraising

Financial sustainability and fundraising were already stipulated in the Share-Net Strategic Plan 2017-2022. Diversification of funds has been admired for a long period, particularly since the start of the current funding cycle (2020-2024). In 2021 and 2022, despite the challenges of the COVID-19 pandemic, ample efforts have been taken towards the development of a strategy. This was shared with the SNI board, country coordinators as well as in our annual planning.

In 2023 we managed to set-up a fundraising task force. The task force is led by the Share-Net International secretariat and represents all hubs. The objective of the task force is twofold:

1. To co-develop a sustainability plan including a partnership development and fundraising strategy and guide the development of country specific sustainability plans and partnership development and fundraising strategies.
2. To co-implement this plan together with all secretariats with the ultimate aim to strengthen and align fundraising efforts of and between the different secretariats.

Additionally, the task force will exchange and strengthen partnership development and fundraising capacity between the members.

During the last years of the current funding cycle by the Dutch Ministry of Foreign Affairs, we will take the execution of our sustainability plan as a top priority. Building on the already identified prioritised partners and donors, we will continue our fundraising efforts including reactive and proactive fundraising at all levels. Internationally through the Share-Net International Secretariat, as well as through the Share-Net hubs and regional activities.



Strengthening internal collaboration by focusing more on our core values

In the past years, Share-Net has taken its first steps towards better inclusion of young people and working on diversity and inclusivity. Having grown our organisation by increasing the number of staff and hubs, we now see the importance of continuing to work on the collective understanding of our values and work from a rights-based and intersectional feminist perspective as Share-Net.

In the coming two years, we will, therefore, continue to have in-depth conversations with all secretariats about our values and how these are operationalised in practice in the different countries. As a kick start to these in-depth conversations, we will be organizing a **joint learning trajectory to operationalize rights-based approach** throughout Share-Net activities. This will enable all Share-Net secretariats staff to enhance their knowledge and skills related to rights-based approaches with the aim of creating a shared language around SRHR and human rights as well as fostering a common understanding firmly rooted in the various different human right principles and how they relate to the Share-Net International work. The joint learning trajectory will include learning sessions and an assessment of SRHR policy and legal framework in the different country hub contexts using a rights-based intersectional lens.

As a minimum, all secretariats must be willing to move towards more progressive conceptions of sensitive SRHR topics, not only being able to move the movable middle among the Share-Net members towards more progressive ways of working, but also being able to support the more activist and progressive members.

Membership engagement

The development of membership engagement is a key strategy in our updated Strategic Plan. In 2023 a specific membership engagement strategy has been developed by the Share-Net International secretariat. Member engagement will not only take place in meetings but also online via country websites and social media as well as the different knowledge management activities led by the Share-Net International secretariat in collaboration with the country secretariats, such as Communities of Practice and the activation grants.

In 2024, Share-Net International would like to continue ensuring an equal representation of all the different stakeholders we aim to bring together (researchers, policymakers, and practitioners). This means that we will be reaching out to members that represent marginalised groups, or work in focus areas or on themes underrepresented.

With the support of the analysis tools within our Digital Platform and in our Customer Relationship Management system, as well as our Community Engagement officer and SRHR Content Developer, we will further develop and implement our membership engagement strategy.

Supportive Boards

The work of Share-Net International has always been overseen by an International Board, which provided strategic direction and programmatic oversight to Share-Net International in its capacity as a platform of the various country networks. Although conscious efforts to diversify the board, Dutch expertise still dominated the Share-Net International board. On the other hand, Share-Net International has become more and more international and grew in size. Discussions about dividing the rapidly growing Board started at the beginning of 2021. By the end of 2021 the entire Share-Net International board agreed to divide advisory and executive roles, but to stay together for the mid-term review and update of the Strategic Plan. The mid-term review did not recommend focussing on major changes in governance, however, the discussions on dividing the board had already been taken along in the review and were acknowledged as a positive development. Therefore, end of 2022 the Share-Net International Board agreed to divide into an Executive Board and an Advisory Board, each with a specific objective.

The Share-Net International Executive Board consists of representatives of the different host organisations and has joint responsibility for the overall execution and sustainability of the Knowledge Platform. **New to this mandate is the joint responsibility for sustainability, which means that the board is expected to actively be involved in fundraising activities.**

The Share-Net International Advisory Board is a diverse and inclusive board of recognized professionals, with a proven track record in SRHR research, policy and/or practice.

The Share-Net International Advisory Board has, with the Share-Net International Executive Board, the joint responsibility for the long-term strategic direction of Share-Net International and oversees agreed processes (Strategic Plan).

The Share-Net International Advisory Board also **supports the efforts of the Share-Net International Executive Board to sustain Share-Net International.**

In 2024 we will further position the role of the Executive Board and strategically attract new members to our Advisory Board.

EXTERNAL DEVELOPMENT

Link with the Dutch Ministry of Foreign Affairs and the Royal Netherlands Embassies

Our link with the Ministry of Foreign Affairs remains close and constructive. Different from the SRHR Partnerships, Share-Net is a long-term strategic partner. Share-Net functions as the knowledge broker between the 7 SRHR Partnerships in the Netherlands, as well as in the implementing countries, particularly those where we have Share-Net hubs. Relationships between our hub secretariats and these Royal Netherlands Embassies, are well established and supported by the Share-Net International Secretariat. Hubs are functioning as knowledge brokers between the in-country partners of the Dutch-funded SRHR partnerships as well as other key SRHR stakeholders. In 2024 we hope to further build on these relationships.



This is not only to:

- continue supporting knowledge management work to improve national level policy and practise
- broker knowledge between the partners within the Dutch funded SRHR partnerships

but also to:

- explore regional opportunities and activities, where possible, in collaboration with regional organisations and networks
- connect us with like minded donors

We hope to explore the possibility of jointly visiting a like minded donor with the Ministry of Foreign Affairs in line with what we have already been doing at the country/Embassy level.

We are very open to exploring with the Ministry of Foreign Affairs and Royal Netherlands Embassies opportunities to expand our knowledge brokering role in countries with (multiple) Dutch-funded SRHR partnerships. On the other hand, we are also open to discuss our presence and role in regions where Dutch SRHR needs or efforts are shifting or become increasingly difficult due to political or security situations.

In 2023, Share-Net International engaged in the consultations and development of the Dutch Global Health Hub. By signing the Pact we have shown our commitment to join efforts and willingness to build new partnerships. In 2024 we will be exploring more what we can contribute.

Last but not least, in line with our renewed strategy, we are excitedly following the developments around shaping the Feminist Foreign Policy. We are very motivated to join and support the Ministry of Foreign Affairs in this direction, learning together.



Fundraising

In previous years we have been more responsive to calls for proposal and started to also to strengthen our active fundraising efforts. To step up our business, a fundraising taskforce has been set-up with representatives from the different hubs. Active fundraising is encouraged around engagement with our Share-Net International secretariat shortlisted donors as well as the shortlisted donors in the hubs. The Share-Net International secretariat will take a leading and supporting role; encourage countries in their fundraising endeavours and collaboration ranging from facilitation of first (meetings) to proposal writing and budget development. Partnerships with private sector health companies have been identified as an additional opportunity to explore.

In terms of responsive fundraising, we will keep working alongside with the KIT Royal Tropical Institute SRHR team which has a well-established procedure starting with “scouting” opportunities.

Other sources of income have been discussed in 2023. For example, membership fees. The current membership fee structure which exists at Share Net-Netherlands and for Share-Net International members from non-hub countries needs to be evaluated. An aligned membership structure for all Share-Net International members, including country hub and non-country hub members, based on certain organisational characteristics (yearly turnover or staff numbers) was suggested by Share-Net International secretariat, to be more equitable, fair and supportive to sustainability. At this point country hubs don't feel that a membership fee structure fits their context. However alternative ways of income, for example selling our expertise, is being explored by some hubs. Membership fees and alternative means of income remain a conversation which is hard to accelerate but part of our sustainability plan. The tools offered by the Digital Platform could support analysis as well as our elaborated membership engagement plan could and bring this discussion forward.

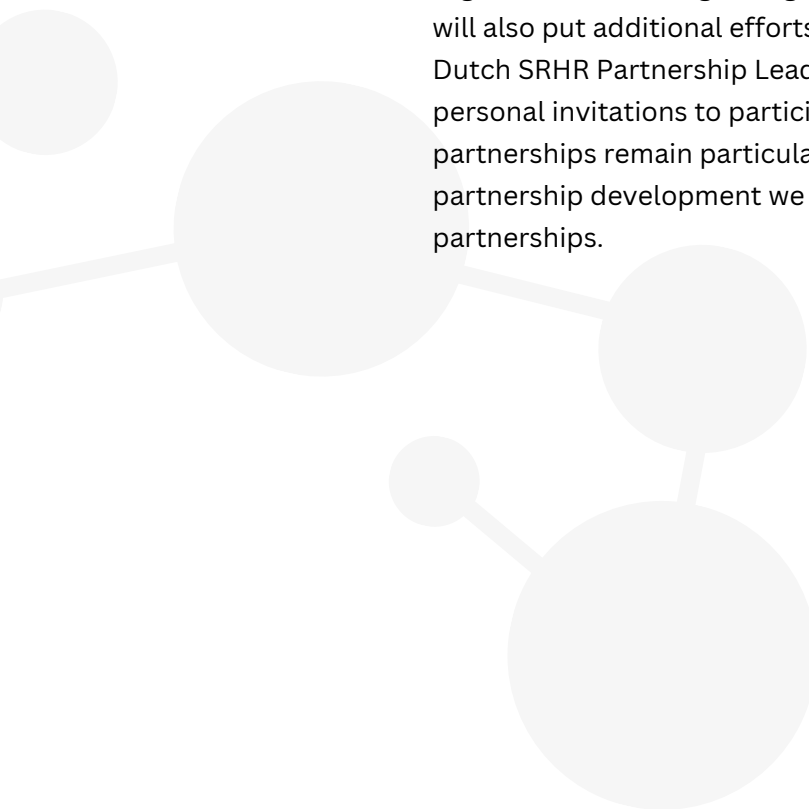


Strategic partnership development

Strategic partners are organisations that can help us to be more visible, achieve greater results, put specific SRHR themes on the agenda, and/or with whom we can raise funds together. When we talk about partnership development, we mean developing and strengthening the relationships with these strategic partners. In practice, these are the bigger International Non-Governmental Organisations, colleague platforms or networks as well as multilateral organisations.

In 2024 we will keep strengthening some of our existing partnerships, such as with the Guttmacher Institute, International Planned Parenthood Federation, European Parliamentary Forum for sexual and reproductive rights, Equipop, Amplify Change and Asia Pacific Alliance for SRHR. For example, by co-organising sessions and events. We will likely collaborate again with World Health Organisation/IBP and Asia Pacific Alliance for SRHR in organising events around conferences.

Additionally, informed by the member analysis described above, we continue strengthening partnerships with specific members that can be seen as strategic partners, such as members working on access to safe abortion (Rights and Access of Women to Safe Abortion/RAWSA), sexual pleasure (The Pleasure Project) and build partnerships with LGBTIQ networks (ILGA) and organisations working on digital safety and security such as RNW media. We will also put additional efforts in strengthening the relationships with the Dutch SRHR Partnership Leads and consortia, following up on visits and more personal invitations to participate in our events actively. Equitable partnerships remain particularly important to Share-Net International. In our partnership development we will keep striving towards equitable partnerships.





Visits and Conferences

Despite all the difficulties during the COVID-pandemic we are able to say that we have visited all our country hubs and many of our country hub secretariat staff have been able to meet with each other as well. Acknowledging the impact of travelling on the environment, we also highly value the importance of physical meetings and interaction. In 2024, more than ever, we will make conscious decisions on when we need to meet in person and when this can be done remotely. We do not plan any big events in which we will bring different secretariat staff or members together. A face-to-face Celebration Conference would have been nice but would also hugely impact our environment, and at the same time we feel that is extremely challenging to facilitate equitable representation of our members. We do however want to physically attend and support some of the national and regional activities planned as part of our Knowledge Translation Fund. Also, two more lengthy trips are planned. Between Share-Net International and Share-Net Ethiopia to strengthen partnerships, and to support our active fundraising efforts and between Share-Net International and Share-Net Bangladesh to exchange experience and capacity around managing our Digital Platform.

In line with our strategy, putting rights first and following our conference choices in 2023, we plan to engage more in spaces where reproductive justice and sexual rights are being discussed and strengthen our presence in LGBTIQ communities.

In 2024 we will be closely following the events around International Conference on Population and Development +30 and we will be attending the Abortion and Reproductive Justice conference in Bangkok and plan to participate in ILGA's World Conference in Cape Town. Co-organising side events with strategic partners such as done with Asia Pacific Alliance for SRHR at International Conference of Family Planning and World Health Organization/IBP at Women Deliver is a success formula we would like to repeat.



CHAPTER 3 SHARE-NET IN 2024

In this chapter, we will elaborate on our plans for 2024 and how they contribute to the impact and outcomes that we attempt to reach with our activities. These outcomes are defined in our Theory of Change. Furthermore, the overall work of Share-Net in 2024 will be described and examples from the different hubs will be used to illustrate national efforts. In Annex 2, the specific country plans can be found.

DIGITAL NETWORK AND PLATFORM DEVELOPMENT

In 2024, Share-Net International will collaborate closely with our partners RedOrange, in Bangladesh, to develop and enhance the user experience, digital safety, privacy, and security of our websites and data-management to best protect our members (particularly those working on sensitive SRHR topics), redevelop the matchmaking feature on our digital platform, while strengthening data-connections between all Share-Net websites and infrastructure globally. This will be initiated with working-exchanges between Amsterdam and Dhaka in late 2023 and early 2024, with RedOrange's lead developer of Share-Net International's websites and Share-Net International's digital coordinator. This intends to strengthen the working relationship between Share-Net International and RedOrange, and strategically plan and future-proof Share-Net International's digital ways of working and infrastructure.

In 2024, multi-lingual website offerings will be developed, beginning with the launch of the French-Language version of Share-Net International's digital platform to cater to Share-Net International's French-speaking members and audience, which has been developed throughout 2023. As Share-Net International's network grows in an increasingly hostile online environment for SRHR information and potential security breaches, a large focus in 2024 will be ensuring digital safety and security of Share-Net International's members, and working on digital rights issues like online censorship, dis- and misinformation. Raising greater awareness of these issues will be initiated through launching a digital rights and SRHR international Community of Practice. Further, Share-Net International will work with digital security and privacy experts at DMCC to identify any potential weaknesses in our digital infrastructure, safeguard against data-leaks, and improve General Data Protection Regulation compliancy throughout the Share-Net network.

NETWORK DEVELOPMENT OUTCOMES

A network of SRHR Communities of Practice is operational, enabling members and strategic partners to connect, discuss and share, translate, and co-create SRHR knowledge

Communities of Practice serve as the primary mechanism for Share-Net to:

- encourage collaborative efforts in disseminating best practices and insights
- convert knowledge into accessible formats tailored to the intended audience
- collaboratively develop fresh knowledge resources

Simultaneously, Communities of Practice offer a platform for formal and informal connections among organisations or individuals from diverse sectors working on the same topics, uniting endeavours to enhance SRHR on both conventional and sensitive SRHR subjects. Ultimately, these communities play a vital role in engaging existing members and drawing in new participants to the platform.

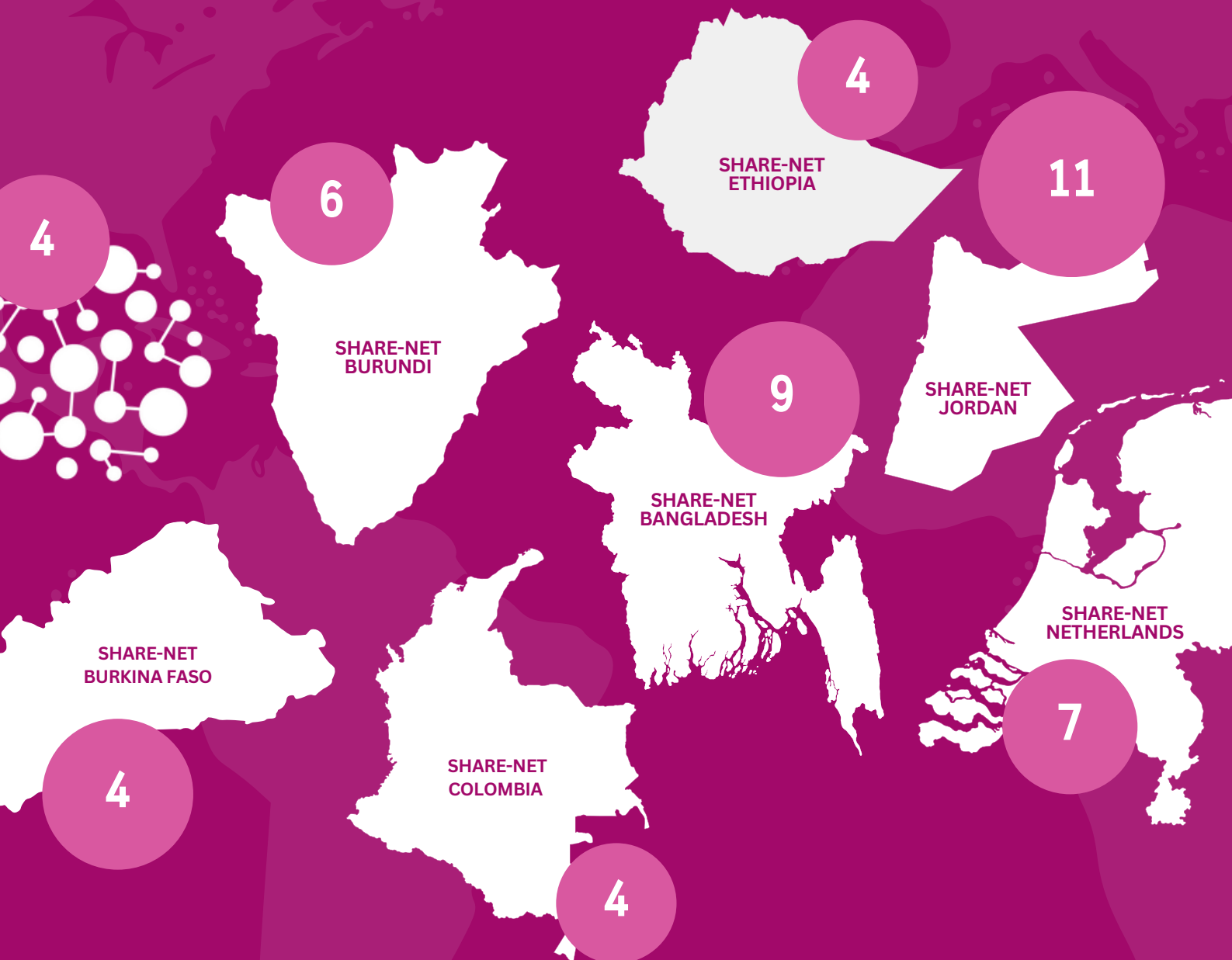
In 2024, 49 Communities of Practice are planned to be active:

- 9 in Bangladesh (including one regional community of practice)
- 4 in Burkina Faso
- 6 in Burundi
- 4 in Colombia
- 4 in Ethiopia
- 11 in Jordan
- 7 in the Netherlands
- 4 International Communities of Practice with members from around the world

Most of the Communities of Practice have already been active in previous years or were set up in 2023. Others will be newly set up in 2023, such as the Community of Practice on SRHR and Disability in the Netherlands.

Communities of Practice fluctuate in numbers per year based upon the urgency and needs of members. Our Communities of Practice can become dormant if an issue is dealt with.

NUMBER OF COMMUNITIES OF PRACTICE PLANNED TO BE ACTIVE IN 2024





Share-Net International will continue facilitating International Communities of practice to foster cross-country learning and exchange.

The topics that those Communities of Practice are covering are ‘Engaging men and boys’, ‘Sexual and Gender Based Violence’ and ‘SRHR of Adolescents and Youth’. In addition to the above mentioned, in 2024 Share-Net International will launch the International Community of Practice on Digital Rights and SRHR. As SRHR information increasingly moves online, the rise in dis- and miss-information, digital censorship, shadow banning, blocking, and algorithmic bias affects our abilities to share and access accurate SRHR information. This commonly affects multiple SRHR topics, including reproductive justice, abortion, gender-diversity, sexual pleasure, sexuality education, female bodies, and menstrual health information, while upholding patriarchal structures of oppression in digital information accessibility. This new international Community of Practice intends to uncover digital rights violations Share-Net members are facing. Bringing attention to digital rights issues in Low-Middle Income Countries and the global majority, opposed to only the North American and European context which much of the digital rights world focuses on.

Additionally, a joint Communities of Practice event will be organised in the first quarter of 2024. The event will focus on cross-country learning exchange and collaboration among the Communities of Practice. In the past, Communities of Practice members have expressed interest in learning from other SRHR professionals from other countries. As part of an effort to address this gap, the virtual event will be a nice mix of knowledge sharing (e.g. through presentations, panel discussions), knowledge exchange and promotion of knowledge use (e.g. workshops or consultation sessions) and networking. The organisation of the Communities of Practice event will be led by the Communities of Practice facilitators across all the Share-Net secretariat to ensure that the needs of the national Communities of Practice are catered to.



National, sustainable, and empowered Communities of Practice on SRHR are established and operational

In order to empower and activate Communities of Practice, the Share-Net hubs will collaboratively devise an annual action plan tailored to the specific needs and interests of the respective Community of Practice. This approach aims to instill a sense of ownership among the participants, providing them with the opportunity to take responsibility for the activities. Where feasible and pertinent, facilitators of the Communities of Practice will motivate them to seek funding independently or in partnership with the Share-Net secretariats and/or other stakeholders.

Communities of Practice possess the capacity to exert influence on both policy and program aspects of SRHR. Through collective efforts, members can unite to enhance practices and advocate for policy amendments. For instance, Share-Net Colombia intends to arrange periodic comprehensive meetings where members of Communities of Practice can exchange information about their ongoing initiatives. This initiative aims to bolster and sustain learning and collaboration among participants and Communities of Practice, while also identifying areas of knowledge deficiency and potential approaches to bridge those gaps.

KNOWLEDGE MANAGEMENT OUTCOMES

Policymakers, practitioners, and researchers have better access to information and knowledge on SRHR

Share-Net International's short-term goal is to enhance the availability of SRHR information and knowledge for policymakers, practitioners, and researchers.

This objective is achieved through a diverse range of initiatives, including:

- the distribution of newsletters and information via social media platforms at both national and global levels
- the coordination of specialized meetings and webinars
- the upkeep of Share-Net websites and the Digital Platform
- the facilitation of knowledge sharing among the Communities of Practice

Newsletters, social media, and websites

Regular email communications, newsletters, and social media activities promote relevant Share-Net activities, knowledge products, events, opportunities, and SRHR resources and news, but also provide a space to promote activities organised by Share-Net members in different countries.

Email communications and newsletters are shared in different intervals per country. In 2024, Share-Net will distribute a minimum of 56 newsletters and member mail outs:

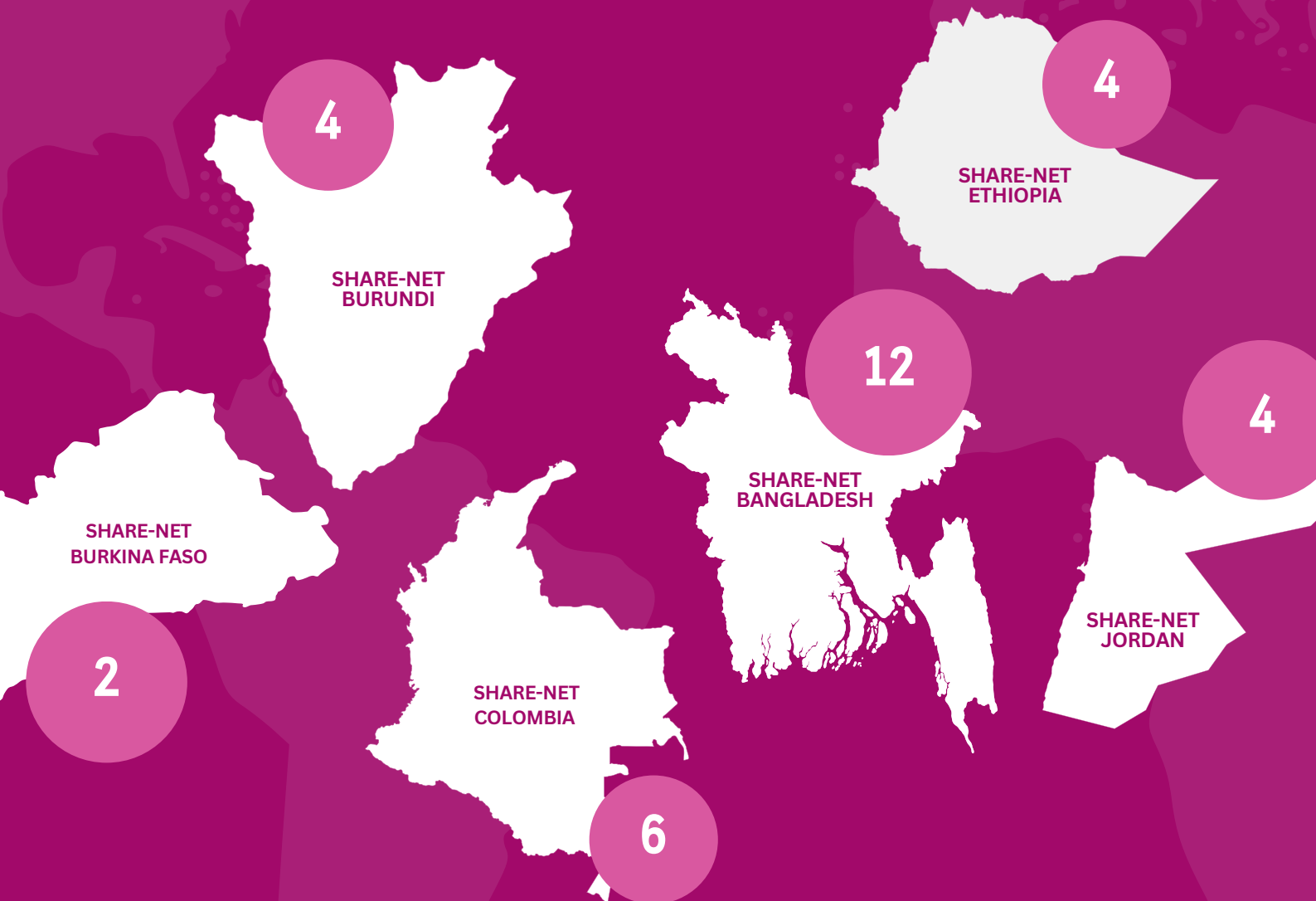
- 12 by Share-Net Bangladesh
- 2 by Share-Net Burkina Faso
- 4 each by Share-Net Burundi, Ethiopia, and Jordan
- 6 by Share-Net Colombia.

Share-Net Netherlands will change their bi-weekly newsletters for regular mail outs to their members which will be sent out on a need basis (typically every 3-6 weeks). They will include a curated list of SRHR events, opportunities and updates.

Share-Net International will continue to distribute email communications on an as-and-when basis, typically every 4-6 weeks, with Share-Net news, opportunities, and SRHR updates. Tailored and specific mail outs are distributed to different member demographics (eg, updates on Comprehensive Sexuality Education developments sent to members working specifically on Comprehensive Sexuality Education). In 2024, Share-Net International will develop monthly thematic content throughout the year to coincide with relevant international days, highlighting digital SRHR resources and creating timely, relevant content for social media distribution. The language of newsletters and mail outs will differ per country, with most hubs sending newsletters in their own working language. Share-Net Jordan will publish a bilingual newsletter in Arabic and English to make it more accessible to all members.

All the hubs will continue to share Share-Net and SRHR information through social media and their websites. Social media campaigns will be used to attract more attention to relevant international days (for example, International Women's Day, Menstrual Health Day, International Safe Abortion Day, International Day Against Sexual Violence, Transgender Awareness Week, 16 days of action against Gender Based Violence).

NUMBER OF NEWSLETTERS AND MEMBER MAIL OUTS PLANNED TO BE SHARED IN 2024



In addition to the above, Share-Net Netherlands will launch their new website in early 2024 and continue using Mighty Network as a platform to foster intra-network members communication and engagement.

Knowledge Products showcase webinar and knowledge product archive website

Throughout 2023, Share-Net International worked to promote knowledge products resulting from Share-Net grants. This was approached in a twofold manner; hosting the first annual 'knowledge product showcase' webinar offering Share-Net International's 2022 grantees a platform to present their SRHR knowledge products to the public, and through developing an SRHR knowledge product archive website, to showcase all the Knowledge Products developed via Share-Net International grants since 2014. The showcase featured 12 grantees, attracting more than 120 attendees over two days. The archive site will host more than 110 SRHR knowledge Products developed by Share-Net members and will officially launch in early 2024. Knowledge product and grantee promotional strategies are developed to offer Share-Net grantees wider exposure and promote their knowledge products through the Share-Net communication channels. The site can be previewed at:

<https://grants.share-netinternational.org/>

Thematic events and round tables

Share-Net Burundi will also continue organising debates linked to international days such as International Women's Day, World Menstrual Hygiene Day, International Day for the Elimination of Sexual Violence in Conflict, among others. Experts on the topic will come together to present the latest insights on the topics and to facilitate a discussion amongst Share-Net Burundi members.

Share-Net Jordan will continue organising multiple round table discussions to present and discuss the policy brief and studies conducted in 2023. The topics for the round tables are:

- "Identification of Sexual and Reproductive Health Issues and Research Priorities based on Demographic and Family Health Survey 2023"
- "Caesarean deliveries in Jordan, causes and ways to reduce the prevalence of C-S deliveries"
- fact sheet on "The use of sexual aphrodisiacs in Jordan"
- "HIV/AIDS "
- "sexually transmissible infections"



Share-Net Netherlands will organise in-person thematic meetings for its members. One of the topics will be disability and SRHR and will focus on discussion around intersectionality of disability and SRHR, share challenges and best practices.

Finally, Share-Net Colombia will organise thematic webinars every three months where experts on different topics will share the latest information on certain topics such as mental health, sex work, and SRHR for people with a disability, amongst others.

Researchers address scientifically, politically, and practically relevant knowledge gaps in SRHR

By ensuring the accessibility of information and knowledge concerning SRHR, Share-Net members can utilize this valuable insight at an intermediate level to recognize and address the existing gaps in current SRHR research. Their active involvement in various events, including knowledge fairs, thematic meetings, roundtable discussions, and the annual student events, plays a crucial role in identifying these knowledge gaps and laying the groundwork for further research on SRHR.

Knowledge generation and research grants

As in previous years, in 2024 Share-Net International will continue awarding the knowledge activation grants. Members applied for knowledge generation grants at the end of 2023 and will start their implementation at the beginning of 2024. These grants will contribute to funding research and documentation of practices in SRHR, particularly in contexts where there are knowledge gaps about specific issues or certain population groups and communities.

In addition to the Knowledge activation grants, some of the hubs such as Share-Net Colombia and Share-Net Jordan. Share-Net Colombia will present the result of the grants and the knowledge products that were developed from the grants research in the Knowledge Fair that they will organise in the third quarter of the year. Share-Net Jordan have linked three knowledge generation grants with the regional Co-Creation Conference that they are organising as part of the Knowledge Translation Fund. The focus of this grants is how SRHR is integrated in the school curricula.

Grants for young researchers

Supporting the work of young people on SRHR is a key principle for Share-Net International. And we do this in diverse ways, and one of them is by sponsoring youth-led research projects. In 2024, Share-Net Bangladesh, Share-Net Burkina Faso and Share-Net Ethiopia will have specific grants for young people to conduct research. In Burkina Faso and in Ethiopia they partner with a national University to support the young people in conducting their research. Share-Net Burkina Faso will also support the young researcher in translating their research into a knowledge product that can be used by the wider network. These grants will promote and encourage focus on under researched SRHR topics and empower young people in their work.

Knowledge Translation Campaign

In 2024, Share-Net Burundi will conduct an exhaustive mapping of all data and knowledge available in Burundi over the past 10 years on SRHR. After compiling all that data, they will work towards translating the knowledge into products that can be accessed by different stakeholders. Some of the formats they envision for the knowledge products are visuals, infographics, videos, etc. Share-Net Burundi will use the Digital Platform and they will disseminate all those

Actual and effective learning is taking place in and between countries among policymakers, practitioners, and researchers

Learning within Share-Net occurs across multiple levels: on a national and regional scale among various Share-Net members, observed during thematic meetings, roundtable discussions, and similar events; at an international level among the staff of Share-Net hubs; and globally, fostering exchanges among members across different countries.

At International level: SRHR Partnerships - Linking and Learning

Since 2021, Share-Net Netherlands has been organising informal learning sessions between the consortium and implementing partners of the SRHR Partnerships. In 2024, we will continue this work and aim to organise 2-3 exchange sessions on important topics raised in the Mid-Term Reviews. Currently, we convene a reference group which has representatives from the different partnerships to guide and support the work that we do.

In 2024, we will continue to convene this group to ensure that the informal learning sessions are as relevant as possible and that they continue to stimulate cross-country learnings between the SRHR Partnerships.

At national, regional and international level: Grants for improved knowledge exchange and collaboration

Besides the knowledge generation grant, Share-Net members will have the opportunity in 2023 to apply for a translation or collaboration grant as part of the Activation Grants. The aim of the Activation Grants is to contribute to creating knowledge product(s) for improving policy and practice in SRHR. The collaboration grant does so by making it possible for a partnership of Share-Net members to formulate a sound proposal for strategic collaboration benefitting the SRHR movement. The translation grant allows one or more members to formulate a valuable proposal for a specific knowledge product. The application period for grants in 2024 is open at the time of writing, in October and November 2023 with the granted projects will be implemented in 2024. Like in previous years, we hope to award around 10 grantees, taking geographical and type of knowledge product into account. Additionally, Share-Net Netherlands will fund one extra application which was not successful in the Activation Grants.

At Regional level: Knowledge Translation Fund activities

In 2024, Share-Net Bangladesh, Colombia and Jordan will organise regional events linked to the Knowledge Translation Fund. Share-Net Jordan will bring together SRHR experts, practitioners, policymakers and researchers from Jordan, Qatar, Egypt, Tunisia to co-create together context-specific knowledge product to improve sexual and reproductive health and rights of in-school youth.

Share-Net Colombia will organise a regional Knowledge Fair on the topic of “SRHR for vulnerable populations”. Relevant actors from the Latin America and the Caribbean region converge to share their own experience, recognizing good practices, discuss scalable solutions to specific problems identified or innovative ideas that emerge at the fair, as well as the promotion of knowledge products financed within the framework of this proposal. In addition, young researchers and students will be invited to present their academic thesis.

Finally Share-Net Bangladesh will conduct four online regional learning sessions and one online regional conference mixing the SHIRIM methodology with the Knowledge Fair. To guide the process, they will use the Comprehensive Sexuality Education Community of Practice which will become regional. During the learning sessions, members will translate knowledge and develop knowledge products to address the issues that the Community of Practice will identify. All knowledge products will be presented during the Knowledge Fair.

Knowledge is applied to evidence informed SRHR programmes, policies and practices

Share-Net International's overarching objective represents the ultimate aim that the network is striving for, with all other objectives serving as foundational elements that contribute to this final long-term goal. All activities undertaken by Share-Net, ranging from interactions with Communities of Practice, roundtable discussions, and newsletters to the implementation of activation grants, are geared towards fostering the utilisation of evidence-based knowledge to influence policies, programs, and practices related to SRHR. By establishing platforms that bring together and connect researchers, policymakers, and practitioners, we actively encourage interdisciplinary and cross-border knowledge sharing. Ultimately, this concerted effort will culminate in the practical application of knowledge to SRHR programs, policies, and practices.

Some of the hubs made specific plans to promote the use of evidence in SRHR programmes, policies, and practices.

Share-Net Colombia will continue working with Profamilia's Advocacy Office to advocate together, such as the Menstrual Health Law project, that is already being prepared and in which they have been collaborating. In addition, through SHIRIM 2022-23 they developed the knowledge product "Parches Diversos" which is an advocacy tool to improve LGBTQI+ Rights. Via using this tool, they aim to create awareness at community level and work towards behavioural changes.

Share-Net Netherlands aims to strengthen their collaboration with the Dutch SRHR lobby and advocacy group. They hope to be able to work in tandem with this group, providing knowledge management services to accompany them with their international advocacy work, especially with 2024 being the year of International Conference on Population and Development +30.



Share-Net Bangladesh aims to contribute to this long-term objective by targeting policymakers to participate in the Knowledge Fair where they will present the knowledge product developed via the Knowledge Translation Fund. In this way, policymakers will be able to use those products in their programmes and policies.

Lastly, Share-Net Burundi will be conducting two studies that will inform and guide the Mass Communication component of the SRHR Solutions programme funded by the Dutch Embassy in Burundi.





CHAPTER 4

REVISION OF THEORY OF CHANGE AND FUTURE OF SHARE-NET INTERNATIONAL





ENDLINE AND SHIRIM EVALUATIONS

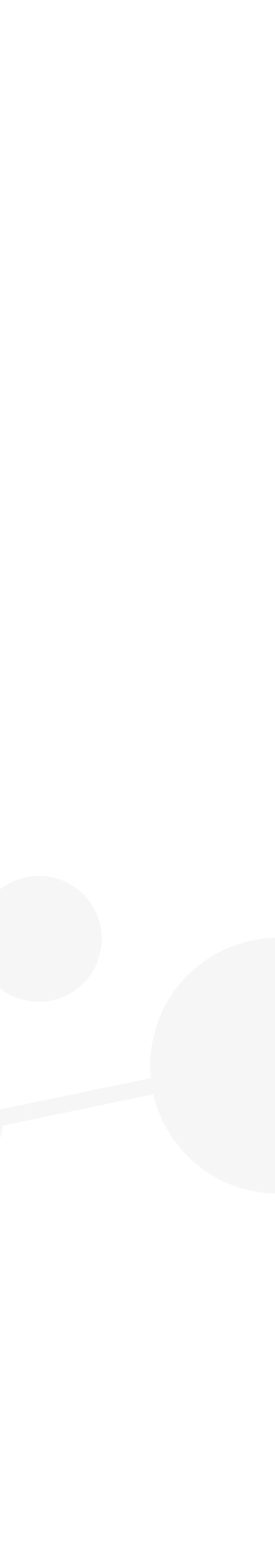
In all our work at Share-Net International we have a reflective and learning attitude. Meaning that evaluations are always built into our activities. Meetings and events are always looked back at, and points for improvement documented and re-looked at in preparation of new events. In 2023, at the time of writing this plan we are conducting a special evaluation of our SHIRIM learning trajectory. SHIRIM, being one of our biggest activities, has been re-shaped into a Knowledge Translation Fund shifting more leadership to the countries. This evaluation will be finished early 2024 and recommendations will be used for our proposal development beyond 2024.

At the beginning of 2024, the Share-Net International secretariat will start preparing for our end evaluation to be delivered in 2025. We will organise this evaluation in a same way we organised our Mid-Term Evaluation. Starting by setting up a small working group which provides input on various moments in the process, firstly the Terms of Reference to recruit an external consultant.



CHAPTER 5

BUDGET

A vertical dotted line is positioned to the left of the first three paragraphs. In the bottom left corner, there are several overlapping circles of varying sizes and a line segment, all in a light gray color.

For our 2024 annual plan we have budgeted 2.250.986 Euro. Entering the 5th year of implementation our budget defers less than 10% from our original 5-year planning (2.057.739 Euro). This shows that we have caught up with delays and related underspend caused by the Covid-19 pandemic in 2020 and 2021 and are on track.

Again, there is a slight increase (from 582.027 Euro to 615.000 Euro) in Budget line 1 (Share-Net International secretariat). This is mostly due to the audit that was not included at the time of developing the proposal.

Budget line 2 (knowledge management activities) was originally budgeted at 362.270 Euro and has been increased to 505.000 Euro. This is because the original SHIRIM was planned for 2023 but the localised approach to SHIRIM which resulted in the Knowledge Translation Fund requires expenses in both 2023 and 2024. A third Co-Creation Conference was originally planned for 2024 but has never been feasible as the remaining time within our contract would not allow for managing co-creation grants. We will reallocate this budget to online dissemination meetings and moments, celebrating and showcasing all the great work Share-Net International has been supporting.

Budget line 3 (knowledge hubs) remains approximately the same (990.000 versus 990.423 Euro originally planned). Individual country hub budgets will be decided based on expenditure in 2023 and more detailed country plans for 2024. Regional activities will be integrated in country budgets. It should be noted that the Knowledge Translation Fund means that in 2024 most countries have a significant additional budget to spend on Knowledge Translation activities often with a regional scope. This allows for a dedicated budget line for growing Digital Platform and increasing digital work in 2024.

As costs have increased over the past 4 years, we have increased the original budget for the end of project evaluation from 54.680 Euro to 75.000 Euro.

SHARE-NET BUDGET 2024: OVERVIEW

1	Share-Net International secretariat	615.000
2	Knowledge management activities	505.000
3	Knowledge hubs	990.423
	Knowledge hubs	970.423
	Support to the hubs	20.000
	Subtotal	2.110.423
4	End of project Evaluation (in final year only)	75.000
	Management fee (3% over budgetline 1 - 4)	65.563
	Grand Total	2.250.986

SHARE-NET BUDGET 2024: BREAKDOWN

1	Share-Net International secretariat	615.000
	Coordinator	v
	Knowledge Management Expert	v
	Coordinator	v
	Sharenet Officer	v
	M&E Officer	v
	Communications Expert	v
	Project support	v
	KIT overhead	v
	Travel	v
	DSA	v
	Conference visits	v
	Networking	v
	Partnership development and memberships	v
	Business development	v
	Website safe and secure	v
	Maintenance website	v
	Communications /materials SNI and hubs	v
	Meetings Board, Business meetings (no travel and DSA) etc	v
	Strategic Planning	v
	Audit	v
2	Knowledge management activities	505.000
	SHIRIM (for 2023 & 2024 Knowledge Translation Fund)	147.000
	Co-creation conference (for 2024 online dissemination meetings)	60.000
	Grants facilitation	200.000
	Activation grants	200.000
	Subcontracting (knowledge) experts	20.000
	Seed money	8.000
	SRHR Partnerships Knowledge Broker	70.000
3	Knowledge hubs	990.423
	Netherlands	270.423
	In Country Knowledge Hubs	600.000
	Digital hub	100.000
	Support to the hubs	20.000
	Subtotal	2.110.423
4	End of project Evaluation (in final year only)	75.000
	Management fee (3% over budgetline 1 - 4)	65.563
	Grand Total	2.250.986

*This budget is based upon the estimated remaining overall budget. Over- or underspend of previous year might influence the actual available budget



ANNEXES

ANNEX 1 ACTIVE COP OVERVIEW

Hub	Topic
Bangladesh	Access to Information on SRHR
	Climate Change & SRHR
	Infertility
	Child Marriage
	Gender Based Violence
	SRHR in Fragile Settings
	SRHR for Adolescents and Youth
	Menstrual Hygiene Management
	SRHR and Education
Burkina Faso	SRHR programmes of the Dutch embassy in Burkina Faso
	Gender-based violence
	Safe abortion (according to law)
	The consumption of drugs and SRHR
	Adolescents and youth SRHR
Burundi	Menstrual Health Communities of Practice
	Adolescent and Youth SRHR Communities of Practice
	HIV/AIDS Communities of Practice
	Media in SRHR Communities of Practice
	Family Planning Communities of Practice
	Diversity and Inclusion Communities of Practice
Colombia	Gender-Based Violence (GBV)
	Abortion and Voluntary Pregnancy Interruption
	Sexual and Reproductive Health and Rights for LGBTIQ+ people
	Health, Rights and Aging

Ethiopia	Adolescents and Youth SRHR
	Media for SRHR
	Gender-Based Violence
Jordan	Caesarean Delivery
	Media and SRHR
	Parent-Adolescent SRHR Education
	SRH&RR Technology
	HIV/AIDS
	STI
	Comprehensive Sexuality Education
	Aphrodisiacs Usage and SRHR
	SRH&RR for people living with a disability
	Safe motherhood
	SRH&RR and Mental Health
	Jordan Cyber Crimes and Penal Code Law Analysis
	Jordan SRH Research Priorities
	Twin Births and Maternal/Child Health
	Universities and SRH&RR
Netherlands	Contraception and Abortion
	Global Financing Facility
	Infertility
	Linking Research Policy and Practice
	Sexual pleasure
	Menstrual health
	Disability and SRHR
Share-Net International	Engaging Men and boys in SRHR
	Gender Based Violence
	SRHR and Youth
	Digital Rights and SRHR

ANNEX 2 COUNTRY ACTIVITY PLANS

SHARE-NET INTERNATIONAL

ACTIVITY	Q1	Q2	Q3	Q4
Contracting and monitoring Activation Grants 2024	x	x	x	
Develop Share-Net International Annual Report	x	x		
Developing and starting localized Knowledge Management trajectory with hubs			x	x
Share-Net International Advisory Board Meetings	x		x	x
Share-Net International Executive Board Meetings		x	x	x
Share-Net Netherlands Annual Business Meeting		x		
Launch Digital Rights and SRHR International Community of Practice	x			
International Communities of Practice	x	x	x	
Share-Net Communities of Practice Event		x		
Participation in the Abortion and Reproductive Justice Conference	x			
Activation Grants products dissemination event			x	
Share-Net International Annual Members Meeting		x		
Share-Net International monthly updates e-mails	x	x	x	x
Share-Net International Final Evaluation preparations	x	x	x	
Share-Net International Final Evaluation				x

SHARE-NET BANGLADESH

Topic	Activities	Q1	Q2	Q3	Q4
CoP: Reconvening with 8 previous CoPs	8 meetings year around to reactivate the old CoPs, networks, and opportunities.	X	X	X	
1 Research:	Evidence and knowledge will be generated to improve policy and practice on less discussed topics	X	X	X	
2 Young researcher fellowship grant	Research grants will be provided to two individuals/teams who are currently in their Masters/PhD programmes. The topic will be selected by consulting with the members.	X	X	X	
SRHR Knowledge Fair	Organise a one-day event for researchers, academicians, experts, specialists and young people to share their SRHR knowledge and a platform for networking.			X	
SBCC training on SRHR and gender	half-day online training workshop for young professionals on SBCC in SRHR and gender. About 25 young professionals will be selected from member organisations and the government based on their professional needs.		X		
Other regular activities					
Member consultation meeting	Organise a member consultation meeting (Annual Business Meeting) with selected SN-BD members to maintain the network between the members and to collect input regarding thematic areas of interest.		X		
e-Newsletter	Disseminate monthly newsletter to the SN-BD members	X	X	X	X
Meeting with Steering Committee members	Organise meetings with the steering committee members to collect their feedback	X	X	X	X
Website posting (Bangla and English)	Regularly publish posts with SRHR news, jobs, funds, research, policy changes	X	X	X	X
Social media presence	Engage more people through social media activities by posting SRHR news, jobs, funds, research, policy changes	X	X	X	X
Organise meetings with the members and non- members	Hosting meetings with the members and non-members for possible collaboration and partnerships	X	X	X	X

SHARE-NET BURKINA FASO

Topic	Activities	Q1	Q2	Q3	Q4
Knowledge Translation	Mapping of stakeholders and potentials participants	X			
	Announcing communication on the conference	X			
	Organize a Co creation conference	X			
	Call for the co creation conference grants	X			
	Selecting and contracting process for co-creation grants	X			
Network development	Organize biannual steering committee meeting	X			
	Write and disseminate biannual e-newsletters	X			
	Participate in the Embassy partners meeting	X			
	Participate in national and international exchanges framework on SRHR		X		
Knowledge Sharing	Organize 3 webinars on relevant SRHR topics		X	X	
	Organize a knowledge coffee to disseminate knowledge		X		
	Realize testimonials and stories on SRHR with youth		X		
	Compile and share resources on SRHR		X		
	Organize the annual members meeting		X		
	Organize a round table with researchers' practitioners and policies makers on the research on SRHR		X		
	Award youth researchers to conduct research on SRHR	X			
Network development& Knowledge Sharing	Facilitate and animate the four communities of practices	X			
	Realize knowledge products based on art		X		
	Conduct the university of SRHR, Climate change and gender with Youth			X	
	Design communication materials			X	
	Organize a final meeting of project closure with stakeholders				
Report writing	Annual report 2023	x			
	Annual report 2024				x

SHARE-NET BURUNDI

Topic	Activities	Q1	Q2	Q3	Q4
AY SRHR CoP	Develop a knowledge product highlighting achievement, best practices and learning of the CoP	x	x		
	Organize a thematic meeting to present the CoP achievements, learnings, best practices to be sustained			x	
Media in SRHR CoP	Develop a knowledge product highlighting achievement, best practices and learning of the CoP	x	x		
	Organize a thematic meeting to present the CoP achievements, learnings, best practices to be sustained			x	
Family planning CoP	Develop a knowledge product highlighting achievement, best practices and learning of the CoP	x	x		
	Organize a thematic meeting to present the CoP achievements, learnings, best practices to be sustained			x	
Menstrual health CoP	Develop a knowledge product highlighting achievement, best practices and learning of the CoP	x	x		
	Organize a thematic meeting to present the CoP achievements, learnings, best practices to be sustained			x	
HIV/AIDS CoP	Develop a knowledge product highlighting achievement, best practices and learning of the CoP	x	x		
	Organize a thematic meeting to present the CoP achievements, learnings, best practices to be sustained			x	
Diversity and Inclusion CoP	Develop a knowledge product highlighting achievement, best practices and learning of the CoP	x	x		
	Organize a thematic meeting to present the CoP achievements, learnings, best practices to be sustained			x	
SRHR Knowledge Database	Mapping the SRHR data and/or knowledge available in Burundi over at least a 10-year period	x			
Knowledge translation campaign	Translate this knowledge into formats adapted to each theme (visuals, computer graphics, explanatory videos, etc.) to be disseminated on our digital platforms and/or on other communication and information media.		x	x	
SRHR Solutions Program of EKN	Implementing activities from the new contract	x	x	x	x
Live thematic debates and roundtables	Organize live debates (5), in partnership with members, on issues related to sexual and reproductive health and rights. These debates bring together experts and practitioners to exchange views and interact with internet users.	x	x	x	
Universities, students and researchers forum	Organise a national forum in partnership with universities and student associations to share research and opportunities: reflect on past activities and seek ways to build local youth-led initiatives on knowledge sharing on SRHR			x	
Annual Member Meeting	Organise an annual business meeting for Share-Net Burundi members		x		
Regional approach	Build on past experiences to seek ways of collaborating with Equality Now and UNFPA ESARO on harmful practices: Child marriage and FGM	x	x		
	Build on past discussions with regional partners (FP2030 secretariat at Amref Africa) to build accountability mechanism on FP2030		x	x	
	Plan a regional visit to Kenya to meet and discuss with regional partners like Equality now Africa Office, Amref Africa and the Center for Reproductive Rights to seek areas of collaboration in generating and knowledge sharing on accountability, monitoring and litigation, etc			x	
Steering Committee Meeting	1 online Meeting to be organized at the end of mandate of with the Share-Net Burundi Steering Committee		x		
Social Media Activities	Disseminate updates on SRHR (150 posts), news from members on Website, Facebook, Twitter and Instagram.	x	x	x	x
Newsletters	Disseminate quarterly newsletters, sharing the latest research and events and project journal with all knowledge products developed by CoPs	x	x	x	

SHARE-NET COLOMBIA

Topic	Activities	Q1	Q2	Q3	Q4
Reunión Anual Miembros SN-COL	Planning: agenda, speakers, invitation.		x		
	Meeting		x		
Regional Knowledge Exchange Fair	Grants implementation	x	x		
	Call for researchers to participate in the fair	x	x		
	Logistics and planning of fair	x	x	x	
	Regional Knowledge Exchange Fair			x	
	Dissemination and evaluation of fair			x	x
CoPs work	Member's consultation for workplan	x			
	Development of knowledge products		x	x	
	CoP working meetings.		x	x	
	Identification of material for virtual library		x	x	
	Infographics	x	x	x	x
Cross-cutting activities	Newsletters	x	x	x	x
	EDUCA courses for members	x	x	x	
M&E	Annual report	x			
	Biannual Report (July 2024)			x	
Closing implementation	Annual report 2024				x
	Final evaluation				x

SHARE-NET ETHIOPIA

Topic	Activities	Q1	Q2	Q3	Q4
A NETWORK OF SRHR COPS IS OPERATIONAL, ENABLING MEMBERS AND STRATEGIC PARTNERS TO CONNECT, DISCUSS AND SHARE, TRANSLATE, AND CO-CREATE SRHR KNOWLEDGE	Conduct quarterly COP meetings	x	x	x	
	Small grant facilitation for COPS		x	x	
POLICYMAKERS, PRACTITIONERS AND RESEARCHERS HAVE BETTER ACCESS TO INFORMATION AND KNOWLEDGE ON SRHR	Publish and share quarterly E-newsletter	x	x	x	x
	Production and dissemination of 3 animation videos		x		
RESEARCHERS ADDRESS SCIENTIFICALLY, POLITICALLY, AND PRACTICALLY RELEVANT KNOWLEDGE GAPS IN SRHR	Sponsor five student's thesis and dissertations		x		
ACTUAL AND EFFECTIVE LEARNING IS TAKING PLACE IN AND BETWEEN COUNTRIES AMONG POLICYMAKERS, PRACTITIONERS AND RESEARCHERS	Sponsor CORHA Annual Conference			x	
KNOWLEDGE IS APPLIED TO EVIDENCE-INFORMED SRHR PROGRAMMES, POLICIES AND PRACTICES.	Organize Knowledge fair and information shopping day		x		
CROSS-CUTTING ISSUES	Translate human element stories to short movie	x			
	Train Adolescent and Youth CoP Members on mind-set and other selected improvement tools		x		

SHARE-NET JORDAN

Topic	Activities	Q1	Q2	Q3	Q4
Study on “Legal analysis of Jordan 2023 Cyber Crimes Law and 2022 Penal Code Law regarding SRHR information SNI and SN-JO are working on and their effect on SRHR activities”	The primary objective of this consultancy is to comprehensively analyze all articles of 2023 Cyber Crimes Law and 2022 Penal Code Law concerning issues related to the SRHR information SNI and SN-JO are working on and the effect of the two laws on SRHR activities and how to deal with them.	x	x	x	
Study on “Identification of Sexual and Reproductive Health Issues and Research Priorities based on Jordan Demographic and Family Health Survey 2023”	The study aims to achieve the following objectives: • Direct research efforts towards priority sexual and reproductive health issues in order to adopt proper policies, programs and services to address these issues. • Support the National Sexual and Reproductive Health Strategy 2020-2030 with a focus on youth and adolescents domain. • Provide a national agenda of research priorities in the field of sexual and reproductive health to be distributed for funding bodies, researchers and university students based.		x	x	
Fact Sheet “Twin births in Jordan: incidence, trends, risk factors and implications for maternal and child health”	Objectives of the Fact Sheet: Share-Net Jordan intends to execute a study with the aim of filling the gap in scientific evidence related to twin pregnancy and delivery so as to support policies and programs to improve prenatal, childbirth and postnatal maternal care and childcare.	x	x	x	
Preparing, designing and printing Infographics based on the knowledge products of Share Net Jordan to use by media and practitioner	Preparing, designing and printing infographics in both languages based on the knowledge products of Share-Net Jordan to be used by media and practitioners.	x	x	x	
Translation of studies, policy briefs and fact sheets that have already been conducted in 2022, 2023 to English language.	Translate into English language the studies, policy briefs and fact sheets that have already been conducted in 2022 and 2023	x	x	x	
Knowledge Activation Grants assessment and Periodic monitoring of on-going grants	• Accompaniment support of the on-going grants, identify challenges faced and prioritise support. • Meetings with the grantees (minimum twice per grant cycle).	x	x	x	

Round table discussions and launch of studies and policy briefs conducted in 2023	Conduct round table discussions to discuss the findings of following studies and policy briefs conducted in 2023: • “Identification of Sexual and Reproductive Health Issues and Research Priorities based on Demographic and Family Health Survey 2023”. • Policy brief on the "cesarean deliveries in Jordan, causes and ways to reduce prevalence of C-S deliveries" that has already been conducted in 2023. • Fact sheet on “The use of sexual aphrodisiacs in Jordan”. • Fact sheet on “HIV/AIDS“ that has already been conducted in 2023. • Fact sheet “sexually transmissible infections“ that has already been conducted in 2023.		x	x	
Newsletters	Prepare, print and disseminate quarterly newsletters in Arabic & English	x	x	x	
Website & social media	Keep website and social media channels up-to-date with latest resources, news, events and vacancies.	x	x	x	
Community of practice (CoP)	Maintain established university students and researchers CoP to direct research to priority gaps including issues related to SRHR field with gender equality/empowerment and the promotion of women’s rights.	x	x	x	
Fund Raising	Raise funding for at least one research project.		x	x	
SHIRIM	Continue working on SHIRIM focusing on experimenting with knowledge translation strategies.	x	x		
Members Annual Meeting	Hold this meeting with all Share-Net Jordan members to maintain the network between our members and to collect input from them regarding thematic areas of interest.	x	x		
SC Meetings	Organise three meetings with the National SC of SN-JO.	x	x	x	
Embassy of Netherlands in Jordan Meeting	Meeting with the Embassy of Netherlands in Jordan (conduct 2 meetings).		x	x	
Knowledge Sharing Between Hubs	Conduct online workshop to present the findings of studies that have been conducted in 2022/2023 for other hubs.			x	
Digital Youth Platform on Reproductive and Sexual Health Issues	Integrate the knowledge product of SHIRIM into the Digital Youth Platform on Reproductive and Sexual Health (DARBY).		x	x	
M & E	Annual 2023	x			
	Annual report 2024				x
National and regional conferences	Attend relevant national and regional conferences throughout the year in order to strengthen the network and keep up-to-date with the most recent knowledge.	x	x	x	
Working at the regional level	Follow up and work at the regional level based on the results of the trip to Lebanon and Egypt and the roundtable discussion held after in Jordan	x	x	x	
International Days	Prepare and develop 3 articles for the international days related to SRHR.	x	x	x	
Regional Co-Creation Conference	Organisation of the Regional Co-Creation Conference and the grants attached to the conference.	x	x	x	

SHARE-NET NETHERLANDS

Topic	Activities	Q1	Q2	Q3	Q4
Annual Member Meeting	In-person event		X		
Disability & SRHR	In-person expert meeting on disability and SRHR			X	
Abortion and reproductive justice conference	Attendance at conference		X		
Linking Research Policy and Practice	Annual in-person young researcher's event				X
Communities of Practice	Regular meet ups of active CoPs (between 4-6 meetings per CoP)	X	X	X	X
SRHR Partnerships	Two informal learning sessions		X		X
Dealing with Opposition	Developing global crisis pregnancy map together with Shake the Dust	X	X		
ICPD+30	Debriefing meeting on ICPD+30		X		
The Pleasure Bank	Upkeep and growth of platform	X	X	X	X
M&E	Data collection and report writing	X	X		

ANNEX 3
SHARE-NET
INTERNATIONAL
BOARDS
COMPOSITION

Since 2023, Share-Net International is governed by an executive and an advisory international board. The executive board is composed by a representative of each of the national steering committee or the host organisation. The advisory board is composed by members representatives and the executive board is composed by representative from the national steering committees and/or the host organisations. Over the two boards of Share-Net International will meet two times separately and one time together. At least one spot in the international advisory board is reserved to a youth member.

SHARE-NET INTERNATIONAL ADVISORY BOARD

The current advisory board of Share-Net International consists of the following members:

Name	Function	Organisation
Yvette Fleming	Chair	TNO
Nur Hidayati	Representative of the private sector and research	Results in Health
Aida Bilajbegovic	Youth representative	WOMEN Inc.
Enow Awah Georges Stevens	Youth representative and representative of medical practitioners	Organization for Health in Sustainable Development (OHISD)
Anke van der Kwaak	KIT Royal Tropical Institute Representative	KIT Royal Tropical Institute

Share-Net International Executive Board

The current executive board of Share-Net International consists of the following members:

Name	Function	Organisation
Arnob Chakrabarty	Share-Net Bangladesh Representative	RedOrange Media & Communications
Harouna Ouedraogo	Share-Net Burkina Faso Representative	SOS Jeunesse et Défis
Roland Rugero	Share-Net Burundi Representative	Jimbere Magazine
Lina Castaño	Share-Net Colombia Representative	Profamilia
Abebe Kebede	Share-Net Ethiopia Representative	Consortium of Reproductive Health Associations (CORHA)
Issa Almasarweh	Share-Net Jordan Representative	Higher Population Council
Nienke Westerhof	Share-Net Netherlands Representative	Aidsfonds
Anke van der Kwaak	KIT Royal Tropical Institute Representative	KIT Royal Tropical Institute

ANNEX 4 SHARE-NET SECRETARIATS COMPOSITION

SHARE-NET INTERNATIONAL

The Share-Net International secretariat is responsible for the coordination of all activities of the Knowledge Platform including fundraising for Share-Net International. They provide support to the International Board.

Name	Function	Main tasks	Number of Hours/Week
Dorine Thomissen	Co-Coordinator	Under guidance Board: strategy, management, international partnerships, advocacy, fundraising, budgeting, reporting, donor contacts, coordination and guide Share-Net Netherlands secretariat	32
Maria Codina	Co-Coordinator	Under guidance Board: strategy, management, international partnerships, planning, advocacy, fundraising, reporting, donor contacts, coordination and guide the secretariats in the hubs in Bangladesh, Burkina Faso, Burundi, Colombia, Ethiopia, and Jordan. Support Knowledge Management activities in all hubs (including Share-Net International).	24
Rhian Farnworth	Digital Platform Coordinator	Development of the digital platform and share-net websites, contact person with the technical developers, member data management, GDPR and privacy.	32
Amie Ndong	Knowledge Management Expert	Lead on the set up, implementation, and evaluation of the participatory grant making model of Share-Net International. Provide capacity building support to grantee partners as needed. Accompany grantee partners, oversee the process, and provide support to the hubs. Contribute to partnership development and fundraising efforts of Share-Net International and serve as a liaison link with KIT Royal Tropical Institute.	24
Bless-me Ajani	Community Engagement Officer	Support the development of the Share-Net International member engagement strategy. Engage and onboard new members and strategize for potential collaborations. Support international Communities of Practice activities (including setup, planning, evaluation etc) and engage in collaboration with Communities of Practice facilitators from all hubs. Knowledge Management support to Communities of Practice, SHIRIM, desk review/literature review/mapping.	20

Shannon Mathew	SRHR Content Developer	Developing content to communicate on different (social) media. Support on communication materials, creation of good and clear visuals for Share-Net International activities and manage online communications.	24
Camilo Antillon	Planning, Monitoring, Evaluation and Learning Advisor	Monitoring, Evaluation and Learning for the entire Knowledge Platform including setting up of a platform for collecting data that are online and can be easily analysed using dashboards. Design and develop supporting Planning, Monitoring, Evaluation and Learning tools. Create overviews.	10

SHARE-NET BANGLADESH

Following is the Share-Net Bangladesh team members list:

Name	Function	Tasks	Number of hours/Week
Arnob Chakrabarty	Project Director	Provide strategic input and guidance to the Project Management Unit. The project director is also one of the members of the steering committee. Project director provides support to the coordinator for partnership development, fundraising and networking.	1
Ruhan Shama	Coordinator	Under guidance steering committee of the hubs: management, networking and partnership development, advocacy, fundraising, reporting, finance. Annual planning with CoPs, appoint moderators and contract CoP activities. Liaise with embassy to identify knowledge questions. SHIRIM.	28
Jannatul Munia	CoP Facilitator / KM Expert	Supervise work of CoPs and KM support to CoPs, support SHIRIM, desk review/literature review/mapping.	11
To be hired	Share-Net Officer	Support planning and logistics for activities	16
Reshad Karim	Finance and Accounts Officer	Managing contract and finance.	0.125
Share-Net Virtual KM Platform (content and manage)			
Sajed Karim	Communications Officer	Communication for activities of CoPs, invitations, social media, ICT, website, newsletter, promotional materials.	16
K M Asif Zahan	ICT Officer	Website maintenance, server maintenance, content upload, bug fixing, website upgradation, website development.	0.5
Mahmud Haider	Graphics Designer	Brand management, content design, content development.	0.5

SHARE-NET BURKINA FASO

Following is the Share-Net Burkina Faso team members list:

Name	Function	Tasks	Number of hours/Week
Harouna Ouedraogo	Executive Director	Represent the hub at the national and international levels and with technical and financial partners Ensure the functioning of the Executive Management;	8
Zalissa Bande	Coordinator	Under guidance steering committee of the hubs: management, networking and partnership development, advocacy, fundraising, reporting, finance, collaborate with the contact at SNI for M&E, Represent the hub and ensure it coherence with current or developing health policies, Establish and maintain relationships with other health actors and implementing partners	32
Ives Ouedraogo	M&E officer/CoP facilitator	Annual planning with CoPs, supervise work of CoPs and keep them alive when needed, KM support to CoPs, ensure the monitoring and evaluation system of the hub	28
Etienne Koula	Advocacy and communication Officer	Contribute to the development and implementation of advocacy activities Communications, support planning activities of CoPs, invitations, social media, ICT, website, newsletter, promotional materials.	12
Pauline Koama	Member's capacity strengthen officer	Identify the needs of members and make them an action plan Design, organize and distribute training courses dedicated to social innovation, to members if necessary	12
Adja TIEMA	Administration Assistant	Support for reception and reception Ensure logistics (office equipment, coffee machine, ...) Technically assist the coordination of the program in the follow-up of the procedure for the approval of applications.	18
Karim Dayiré	Finance et accounts officer	Write financial reports Track stocks of current equipment and supplies (trains, verification of overheads and invoices,	8
Clément Kaboré	webmaster	Update the website, Create social media accounts for SN-BF, ensure that the server works properly, Manage most or all aspects of web operations.	5

SHARE-NET BURUNDI

Following is the Share-Net Burundi team members list:

Name	Function	Tasks	Number of hours/Week
Armel Uwikunze	Coordinator	Under guidance steering committee of the hubs: management, networking and partnership development, advocacy, fundraising, reporting, finance	30
Olivier Makambira	Communities of Practice facilitator and Knowledge Management expert	Annual planning with CoPs, appoint moderators and contract CoP activities, supervise work of CoPs and keep them alive when needed, KM support to CoPs, liaise with embassies of MoFA (for NL) to identify knowledge questions, SHIRIM, desk review/literature review/mapping	35
Martine Nzeyimana	Share-Net Officer	Communications, support planning and logistics for activities of CoPs, invitations, ICT, website, newsletter, promotional materials	32
Lydie Arakaza	Finance officer	Contracting and finance	16
Ketty Joanna Mutoni	CoP Facilitator/KM expert and PMEL Assistant	Assists the CoP facilitator in the organisation of events and reporting, liaises with youth organisations.	16

SHARE-NET COLOMBIA

Following is the Share-Net Colombia team members list:

Name	Function	Tasks	Number of hours/Week
Diana Carolina Peña Bolívar	Coordinator	Under guidance steering committee of the hubs: management, networking and partnership development, advocacy, fundraising, reporting, finance	48
María Salomé Mejía	Knowledge Management Analyst	Support to all Knowledge Management activities. Annual planning with CoPs, appoint moderators and contract CoP activities, supervise work of CoPs, and keep them alive when needed, Knowledge Management support to CoPs, SHIRIM, desk review/literature review/mapping.	48
Laura Cala Vergel	M&E Analyst	Monitoring and evaluating the implementation execution of activities and budget. Support of knowledge activities and CoPs work plan.	48
Jessica Arenas	HUB Analyst	Website maintenance, digital content development and upload, bug fixing, website up-gradation, website development.	48
Paola Andrea Saravia	Communications Analyst	Communications, support planning and logistics for activities of CoPs, invitations, social media, ICT, website, newsletter, promotional materials	48

SHARE-NET ETHIOPIA

Following is the Share-Net Ethiopia team members list:

Name	Function	Tasks	Number of hours/Week
Abebe Kebede	Project Director	Lead the Steering Committee and provide strategic guidance and input to the Project Management team. The Director also provides support to the coordinator for partnership development, fundraising and networking.	12
Dejene Getahun	Project Coordinator	Annual planning with Communities of Practice, overall project management, networking and partnership development, liaise with Embassy to identify knowledge questions, advocacy, fundraising, reporting, finance.	28
Semenhe Fekadu	Knowledge Management Expert and Community of Practice Facilitator	Participate in annual planning with Communities of Practice, appoint moderators and contract Community of Practice activities. Supervise work of Communities of Practice and Knowledge Management support to Communities of Practice, support SHIRIM, desk review, literature review, mapping.	24
Hiwot Molla	Communication Officer	Website content, social media, newsletter, promotion materials, newspaper articles, invitations.	24
Betelhem Bezabih	Share-Net Officer	Support planning and coordination for activities of Communities of Practice, support SHIRIM, support desk review/literature review/mapping.	28
Hirut Alemu	Finance officer	Managing contracts, finance, and procurements.	12

SHARE-NET JORDAN

Following is the Share-Net Jordan team members list:

Name	Position	Tasks	Number of hours/Week
Prof. Dr. Issa Almasarweh	Project Quality Assurance	Ensure the quality and effectiveness of programme deliverables, establish partnerships, and strengthen existing network in addition to fundraising and participation in Share-Net International board meetings.	Cost fully covered by host institution /HPC
Ali Al-Metleq	Coordinator	Under guidance of the Steering Committee: management, networking and partnership development, advocacy, fundraising, reporting, finance, and M&E.	32
Ghaleb Al Azzeh	Senior Researcher	Liaise with Embassies of MoFA (for the Netherlands) to identify knowledge questions, prepare the Terms of Reference for knowledge products, SHIRIM, desk review/literature review/mapping, and supervise studies, policy briefs and fact sheets of Share-Net Jordan activities.	28
Woroud Albthouse	Gender Mainstreaming ResearcherCoPs facilitator	Annual planning with CoPs, appoint moderators and conduct CoP activities, supervise work of CoPs and keep them alive when needed, Knowledge Management support to CoPs, communications, support planning and logistics for activities of CoPs, invitations and all network activities including proposal writing, establishing new partnerships. Facilitate gender mainstreaming into all programme components and activities, through ensuring that gender is mainstreamed in knowledge products. Desk review/literature review/mapping, and review studies and policy briefs of Share-Net activities.	28

Razan AlAzzah	Researcher Inclusion officer	Help in the Annual planning with CoPs, work of CoPs and keep them alive when needed, Knowledge Management support to CoPs, communications, support planning and logistics for activities of CoPs, invitations and all network activities including proposal writing, establishing new partnerships. Desk review/literature review/mapping, and review studies and policy briefs of Share-Net activities. overseeing and improving communication to ensure inclusivity and editing publications while also actively working to enhance overall communication practices within the organization to promote inclusivity and sensitivity in language.	28
Mohammed Al Husban	Administrative Officer	Contracting and procurement	10
Mohammed Habboush	Accountant	Finance	13
Renad Albabna	Webmaster and Social Media Administrator	Social media, ICT, website	12
Ahmad Grezat	Communications	Newsletter, Promotional Materials; press releases, TV and radio hosting.	13

SHARE-NET NETHERLANDS

The Secretariat coordinates and facilitates the implementation of the work plan and serves the Network and Steering Committee of Share Net-Netherlands. The Secretariat is held accountable for the delivery of outputs and meeting requirements for complete and timely reporting.

In 2024 the following people will work for the secretariat of Share-Net Netherlands:

Name	Function	Tasks	Number of hours/Week
Nicole Moran	Share-Net Netherlands Coordinator	Project management, networking and partnership development, reporting, finance, M&E, coordination of the SRHR Partnerships learning trajectory and events, organisation of Annual Members Meeting, knowledge management support to Share-Net Netherlands activities	32
Bless-me Ajani	Community Engagement Officer	Member outreach and upkeep, annual planning with CoPs, supervise work of CoPs and knowledge management support to CoPs, M&E	20
Shannon Mathew	Communication Specialist	Communication support for Share-Net Netherlands activities, supervise work of some CoPs and knowledge management support to CoPs	16
Consultant	Communication support	Creating content for social media, website, newsletter and upkeep of The Pleasure Bank	24

ANNEX 5 STEERING COMMITTEE MEMBERS

As described above, Share-Net International is governed by an international board which includes representation from all the hubs. At the county level, the hubs are steered by a national steering committee. This steering committee provides strategic direction and general oversight to the hub and the national secretariat. Like the international board, the national steering committees are made up of members reflecting the stakeholders of the Knowledge Platform – academics, Non-Governmental Organisations, the private sector, policymakers and hosting organisations. In all countries, at least one spot in the international board is reserved to a youth member.

STEERING COMMITTEE SHARE-NET BANGLADESH

The steering committee of Bangladesh in 2024 consists of the following members:

Name	Designation	Organisation
Mushfiqua Zaman Satiar	Senior Policy Advisor-Social Sector,	Embassy of the Kingdom of the Netherlands
Dr. Halida Akhter	Senior Associate	John Hopkins Bloomberg School of Public Health
Ms. Asma Hasan	Deputy Director	Information Education, Motivation (IEM) Unit of the Directorate General of Family Planning (DGFP)
Mohammad Zahirul Islam	Senior Programme Officer	Development Cooperation Section (will join as an individual expert, not under organisation affiliation)
SM Shaikat	Executive Director	SERAC Bangladesh
Syeda Samara Mortada	Feminist activist, and an SRHR expert currently working as the Partner-Coordinator,	Bonhishikha
Mohammad Bellal Hossain	Professor, Department of Population Sciences	University of Dhaka
Arnob Chakrabarty (Member Secretary)	Project Director	Share-Net Bangladesh
Ella de Voogd	Advisor	

STEERING COMMITTEE SHARE-NET BURUNDI

The steering committee of Share-Net Burundi consists of the following members:

Name	Designation	Organisation
Dr Ananie Ndacayisaba	Director of the National Programme on SRHR	Programme National de la Santé de la Reproduction - Ministry of Health
Roland Rugero	Executive Director	Jimbere Magazine Publishers Association
Nicole Rosalo	Technical Advisor	Royal Netherlands Embassy
Marie Louise Inamahoro	Legal Representative	RNJ+ (National Network of young people living with HIV)
Dionis Nizigiyimana	Research Director	National Institute of Public Health

STEERING COMMITTEE SHARE-NET COLOMBIA

The steering committee of Share-Net Colombia consists of the following members:

Name	Designation	Organisation
Marta Royo	Executive Director	Profamilia
Paola Montenegro	Research Manager	Profamilia
José Luis Wilches	Consultant	United Nations Population Fund
Susana Chávez	Director	PROMSEX
Camilo Rodríguez	Coordinator	Youth-led organization Mesa Comunitaria LGBTIQ+ Cajicá

STEERING COMMITTEE SHARE-NET ETHIOPIA

The steering committee of Share-Net Burundi consists of the following members:

Name	Designation	Organisation
Miss Lidya Almaw Alamrew	Chairperson of the steering Committee, Executive Director, YWCA	Young Women Christian Association (YWCA)
Dr. Getachew Bekele	Vice Chairperson , Independent Consultant	Independent Consultant
Frank van de Looij	First Secretary	The Embassy of the Kingdom of the Netherlands (EKN)
Mrs. Yemesrach Belayneh	Country Advisor	The David & Lucile Packard Foundation
Dr. Meseret Zelalem	Director	MCH-N Directorate of the Ministry of Health
Dr. Alemayehu Mekonnen	Executive Director, Deputy Chair of CORHA Board of Directors	Ethiopia Public Health Association
Mr. Workneh Abebe	Executive Director	GAGE-Ethiopia Country Research
Mrs. Saba Kidanemariam	Country Director	Ipas Ethiopia Office

STEERING COMMITTEE SHARE-NET JORDAN

The steering committee of Share-Net Jordan consists of the following members:

Name	Designation	Organisation
Prof. Dr. Issa Almasarweh	Secretary General/Head of the steering committee	The Higher Population Council
H.E Prof. Raeda Al-Qutob	Freelancer	Private Sector
Dr. Sawsan Almajali	Freelancer	Private Sector
Dr. Ibrahim Aqel	Director	Institute for Family Health (IFH) - Noor Al Hussein Foundation

Dr. Ayman Halasa	Director	Information and Research Center- King Hussein Foundation
Dr. Lowy Alkhateeb	Field Family Health Officer	United Nations Relief and Works Agency for Palestine Refugees in the Near East (UNRWA)- Health Department Jordan field office
Prof. Dr. Areej Othamn	Dean	Faculty of Nursing /the University of Jordan
Mrs. Rawan Maitah	Gender Mainstreaming	Jordanian National Commission for Women (JNCW)
Dr. Hadeel Alsaheh	Director of Women and Child Directorate	Ministry of Health (MOH)
Mr. Islam Alqam	Director of Information Management Manager	The Jordanian Association for Family Planning and Protection (JAFPP)
Colonel Dr. Kholoud Al-Ajarma	Dean	Princesses Muna College for Nursing/Mutah University -Royal Medical Services (RMS)
Mrs. Manal Aljrbi	Senior Statistician	Department of Statistics (DOS)
Mr. Abdallah Hanatleh	Executive Director	Forearms of Change Center to Enable Community (FOCCEC)
Dr. ZIAD EBESAT	Management of curricula and textbooks	Ministry of Education
Dr. Zayed Okour	Director of textbooks	Ministry of Education
Miss. Roa'a Al Hasan	Nurse	Youth representative/Abdali Hospital
Ali Al-Metleq	Coordinator of Share Net Jordan Hub and Director of Studies and Policies	Higher Population Council

STEERING COMMITTEE NETHERLANDS

Following are the steering committee members of Share-Net Netherlands:

Name	Designation	Organisation
Stephanie van der Wijk	Advocacy Officer	Rutgers
Nienke Westerhof	Senior Advisor SRHR	Aidsfonds
Billie de Haas	Assistant professor Population Studies at University of Groningen	University of Groningen
Fiona Barr	Senior Director, Monitoring, Evaluation & Learning	Center for Reproductive Rights
Veerle Ver Loren van Themaat	Director of fundraising & engagement	Simavi
Doortje van Braeken	Independent consultant	N/A

STEERING COMMITTEE SHARE-NET BURKINA FASO

The steering committee of Share-Net Burkina Faso consists of the following members:

Name	Designation	Organisation
Etienne KOULA	Communication and advocacy officer	SOS Jeunesse et Défis
Mairama Diallo	Youth SRHR Focal Point	Direction e la Santé et de la Famille
Issouf Zoungrana	Project manager	FEBAH
Arthur Daboné	Chair	Réseaux des Jeunes Ambassadeurs pour la Santé de la Reproduction
Dr .Nathalie Sawadogo	Researcher	ISSP
Patrick Kabore	Project manager	IPBF
Ousmane OUEDRAOGO	chair	BURCASO
Simon Yaméogo	SRHR focal point	ABBEF

ANNEX 6. RISK ASSESSMENT

This risk analysis highlights the potential risks of Share-Net International and the country hubs. They are classified as internal and external risks. These risks are categorised in the first column of the table. The second column gives a brief description of the respective risk and, if applicable, provides country-specific examples. The third column presents the probability that the risk may happen, according to three levels: **unlikely, moderate, and high**. The fourth column illustrates the severity the risk is expected to have in case it occurs. The severity is classified according to four levels: **minor** (limited reduction in outcomes if this occurs), **moderate** (higher impact, but still limited loss in outcomes if this occurs), **major** (outcomes are expected to be reduced if this occurs, but crucial outcomes are still likely) and **severe** (very significant reduction in outcomes when this occurs). The last column presents the actions Share-Net International takes or will take to prevent the risks from happening or mitigate the consequences the risk may have.

Risk	Description	Probability	Severity	Actions to Minimise or Mitigate Risk
Internal Risks (Organisation & Programme e.g., HR, Finance, Fraud)				
Operational	Our work becomes increasingly digitised. A concrete example is the development of our Digital Platform. This comes with increased data security risks, such as cybercrime, which could, for example, lead to loss of data.	Unlikely	Major	A privacy policy and IT security measures are in place, including closed spaces on certain country hubs' websites. Digital safety and security training will be organized for staff members.
	Meetings, particularly international meetings, took place nearly solely online in the past three years. This will continue frequently in 2024. Differences in access to the internet between countries may lead to some countries and members missing out and lagging behind.	Moderate	Major	Additional resources are made available to upgrade internet connection in our host organisations. Recordings and materials are made available for members that were unable to join.
	Various project members responsible for different contractors; knowledge and experience on contracts and the regulations could become fragmented.	Moderate	Major	Keep each other informed through bi-annual meetings on the contractors, how things are going and what can and cannot be done.

	With a growing number of members there is an increased risk of misusing Share-Net International name and brand.	High	Moderate	Registration of Share-Net International brand / trademark is being explored
Delivery	Host organisations lack capacity to deliver.	Unlikely	Major	Capacity (including financial) of the host organisation is assessed Host organisations receive training and are part of extensive learning trajectories Delivery of host organisations is monitored bi-annually Yearly audits
Safeguarding	Share-Net International staff, but in particular staff of our host organisations as well as in-country members and beneficiaries, are working on sensitive issues and therefore might be at risk for stigma, discrimination, and violence.	Unlikely	Severe	Following General Data Protection Regulations which included protection of data of our members (CVs, passports, and bank details) Safety and security training is provided to travelling Share-Net International and Share-Net Netherlands staff and should be considered for Country Hub staff.
Reputational	Share-Net hubs have the freedom to choose their own members and develop content and communicate via their own channels, under the name of Share-Net. Unfortunate mistakes could potentially not only harm the Share-Net hub and host organisation's reputation, but the reputation of Share-Net International as well.	Moderate	Major	A Membership Charter is in place between Share-Net International and host organisations and members, including core values and guiding principles to adhere to Country hub websites and communication will be connected in Digital Platform, moderated and controlling quality Share-Net supported knowledge products are checked on quality by the Share-Net secretariats. Share-Net International will provide capacity support on our Rights Based Approach to SRHR to the country hubs.

Fiduciary	Contractors are not aware of the obligatory rules and regulations of the grant and might not obey these rules. KIT/Share-Net International might not have the capacity to structurally keep an eye on this.	Unlikely	Major	Audits, local audits Providing audit guidelines and regulations as well as proactive guidance when there are (suspected) questions or uncertainties. Code of conduct Due diligence procedure Keep the contracts/grants as simple as possible explaining all the rules and regulations.
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External Risks (Context & In-county situation)

Political	Bangladesh: Growing concerns regarding harassment (especially female journalists), disappearances, killing of journalists, impeding freedom of expression. Terrorist attacks are more common since conservative movements gained more support (Hefazat). Especially LGBTQI+, key populations and people working on sensitive topics that are not in line with the thinking of these movements are at risk. Burkina Faso: Abortion and Comprehensive Sexuality Education are legally permitted under some conditions fixed by law but politically and socially sensitive. Open work on these may provoke backlash, but ministries will not obstruct or persecute organisations that work in these fields. LGBTQI+ topics are not yet welcome in the country, talking openly about them is a risk. Recently, the country had experienced two coup d'état which have weakened the context of SRHR due to the change of the regime. Neighbouring countries such as Niger and Mali have also experienced coups d' état in recently. Political instability in the country and region can also influence the implementation of certain activities. Burundi: In Burundi it is forbidden and illegal to discuss certain topics such as LGBTQI+ Rights. The Government strictly monitors and persecutes organisations who work on the topic. Colombia: It is possible that the economic performance of the country will worsen, continuing an elevated level of inflation in the costs of living. The 2022 election process resulted in a new, less conservative government, giving an opening to put SRHR in the agenda as a political topic. Colombia will continue to be a centrepiece of the geopolitical strategies of both the U.S. and China. Poor economic performance, the response to COVID-19, and the security situation are expected to harm the interests of incumbents and fuel political campaigns by opponents in 2024. Ethiopia: Until recently, foreign organisations could not use concepts such as rights, this has been changing with the new leadership (PM Abiy Ahmed), but still needs attention. The US government is proposing bills to impose multilateral sanctions to addresses issues related to the conflict which may affect health and development programs in Ethiopia. Same sex relations and rights and Comprehensive Sexuality Education are politically and socially sensitive in Ethiopia. Jordan: It is illegal to discuss certain sensitive topics such as LGBTQI+ rights. Latest news around political issues needs to be cross checked with country hub. The Netherlands: New government might influence priorities in development cooperation and funds for SRHR and Gender in particular. Also, regarding the war in Ukraine (financial) priorities will shift.	Moderate, in some countries High	Major, in some countries Severe	• Work under the radar • Monitor language and adjust documents locally if sensitive issues are addressed that would place the country hub and members under risk • Monitor the situation constantly • Protocol in place to identify potential risks.
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Conflict	Bangladesh: Increased frustration for shouldering the prolonged humanitarian Rohingya crisis. Conflict regarding the re-allocation of the Rohingyas to Bhasan Char Island. Over a million Rohingya refugees are fleeing to Bangladesh because of political persecution in Myanmar. Burkina Faso: Conflict and insecurity affect mostly Central and Northern, Eastern regions of the country. Armed violence has forced people to flee within the country and to neighbouring countries. The number of displaced people (1 million) has grown with 54% of women. SRHR of women and adolescent girls are at risk in this situation. Gender-Based violence has been increased in these areas. Burundi: Over the last 15 years there has been violence, repression, and corruption. The socio-political crisis relating to the 2015 elections resulted in several hundred thousand refugees and deaths. Since the election of the current president, Evariste Ndayishimiye, the situation is gradually returning to normal, with a trend towards the normalisation of relations with neighbouring countries and the international community, formalized in February 2022 with the end of the sanctions imposed on the country by the European Union since 2016 and the resumption of budgetary support to the Burundian government. At the same time, a major part of the opposition continues to remain in exile, which can lead to armed conflict. Colombia: Instability in conflict-affected territories because of the bad implementation of peace agreements; deterioration of the security situation in rural areas and the expansion of territorial control by various organised armed groups has led to an increase in the number of homicides of former combatants and social leaders (more than 200 and 900 murders respectively) since the signing of the Peace Agreement. Ethiopia: As a result of the conflict in the Tigray region, millions of people have been displaced and various acts of sexual and gender-based violence and gross violation of SRHR been reported. Jordan: Risk for regional political instability, especially after conflict in Israel/Palestine.	In some countries High	In some countries Severe	Share-Net staff travelling to high-risk areas are offered Safety and Security training to be aware of (unforeseen) risks and how to behave in such situations.
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Economic	Changes in global and national economy, exacerbated by for instance the invasion of Ukraine, will lead to increased risks for the successful implementation of the programme. We might experience increased costs, delays and even cancellations of certain project phases/deliverables.	Moderate, in some countries High	Minor	Regular financial monitoring of the situation and flexibility in adjusting budgets and plans.
Natural Disasters	All Share-Net country hubs are in areas prone to natural disasters such as drought and floods enforced by climate change. However, the Share-Net country hubs are based in relatively safe locations/cities. Bangladesh: Geographical placement makes Bangladesh exceptionally vulnerable to the impacts of climate change. Because of its geographical location, flooding, drought, increased salinity, and cyclones are common challenges that the country is facing periodically every year. Half of Bangladesh is in a high-risk earthquake zone. Floods are also common in certain seasons. In Dhaka where SN-Bangladesh is based, this risk is minimal. Burkina Faso: The Sahel region, in Northern Burkina Faso, is particularly vulnerable to climate-related disasters like chronic drought, floods, high winds, and heat or cold waves. Drought and flood are the main climate risks. Drought affects the largest proportion of the population with floods occurring in many urban areas during the rainy season. Burundi: For more than a year, Burundi has been facing the rising waters of Lake Tanganyika, which is gradually threatening the coastal regions, including some areas of the economic capital Bujumbura. These floods have already caused thousands of internally displaced people. Colombia: There are regions in Colombia that are more prone to natural disasters, especially droughts in the north of the country and less frequent flooding and landslides in more humid areas. In 2020 was marked by natural disasters that have had an impact on the functioning of the local economy in places such as San Andrés and Providencia, Chocó, and Bolívar (Central topics of discussion include deforestation, the energy transition, the Paris Agreement, and the Escazú Agreement). Ethiopia: Millions of people are faced with acute food insecurity and severe water shortages due to drought in arid and semi-arid parts of the country due to consecutive poor rainy seasons and livestock are emaciated or dead. Issues of SRHR might be side-lined in the priority of the Government and partners Jordan: Effects of climate change are noticeable in the rise in temperatures in summer and exceptionally low temperature in winter. This could affect timely implementation of activities.	Unlikely	Moderate, in some countries Major	Have emergency plans in place for major Share-Net events Allow unforeseen or emergency costs in country hub budgets.

Public Health	Public health crises, such as the COVID-19 pandemic, as well as the accompanying measures (e.g., lockdowns and social distancing and working from home) may lead to increased risks for the successful implementation of the programme deliverables. We might experience delays and even cancellations of certain project phases/deliverables. Accompanying measures of a pandemic may also have an impact on our core business: SRHR. For example, reduced access to services and increased numbers of Gender-Based Violence cases.	Moderate	Moderate	Working online as much as possible Follow national health regulations when organising in-person meetings Invest in ways of working in a hybrid setting (proper equipment as well as guidelines on how to plan and execute a good hybrid meeting).
Socio-cultural	Resistance towards “Western” concepts and approaches, often driven by conservative, anti-rights and religious based groups, lead to challenges in safeguarding the complete SRHR agenda and the sensitive topics such as LGBTQI+ issues, CSE, safe abortion, etc.	Moderate, in some countries High	Major, in some countries Severe	Seeking support from the Dutch embassy in-country to continue work on LGBTQI+ issues (e.g., Burundi) Be highly diplomatic and work silently on sensitive themes Seek opportunities and partnerships to work on these sensitive issues, taking the above in regard.
Censorship	Censorship, particularly internet surveillance, might influence the comprehensiveness of our content and the accessibility of our work. For example, in Ethiopia, the government strictly controls the media and censors the news. Also, in Burundi and Jordan, the situation is very delicate on whether to share content related to LGBTQI+ issues at the risk of being suspended. Further, global technology companies and platforms increasingly censor, shadowban, and block social media accounts, email accounts and websites sharing SRHR topics (particularly reproductive rights, sexual pleasure, menstrual health, female bodies, gender-diversity, and LGBTQIA+ topics), restricting our ability to	High	Moderate	This risk needs to be further explored to be addressed. Digital Rights and SRHR iCoP is being launched in 2024 to address this as well as other digital rights topics affecting Share-Nets work. Share-Net Jordan is conducting a legal review of the new cyber-laws in Jordan to understand the Jordanian restrictions further.

Share-Net
International
The Knowledge Platform on
Sexual and Reproductive Health & Rights



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