



# SHARE-NET INTERNATIONAL

## ANNUAL REPORT 2022



## ACKNOWLEDGEMENTS

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Share-Net International and its hubs would like to thank the Ministry of the Foreign Affairs of the Netherlands for its continuous support of the knowledge platform.

We would also like to thank the members for making the knowledge platform such a vibrant place. We are especially grateful to those who gave their valuable time and insight for the interviews and survey to generate this report.

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## ACRONYMS AND ABBREVIATIONS

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CoP(s)	Community(ies) of Practice
RCoP	Regional Community of Practice
KIT	Royal Tropical Institute (Koninklijk Instituut voor de Tropen)
MoFA	Ministry of Foreign Affairs
NGOs	Non-Governmental Organisations
PMEL	Planning, Monitoring, Evaluation and Learning
SHIRIM	Share-Net International Rapid Improvement Model
ICFP	International Conferences on Family Planning




## A MESSAGE ON BEHALF OF THE SHARE - NET INTERNATIONAL SECRETARIAT

We are looking back at a fabulous year. In the first quarter of 2022, the world slowly opened up again. Finally, we could physically meet! For me, this started with an amazing first Share-Net visit to Jordan in April and to Burkina Faso in September. It was lovely to engage with colleagues and members with whom we had only met virtually.

As a Share-Net team, we were also able to have our Co-Creation Conference in Colombia and our SHIRIM learning session in The Netherlands. This really supported our ambition to increase cross-country collaboration. We attended ICFP in Thailand and several other conferences and real-life meetings. Share-Net Bangladesh was also visited, and we planned visits and meetings to Burundi and Ethiopia for 2023. These visits not only helped us to deepen our relationships with the Share-Net hubs, but also provided us the opportunity to establish and strengthen our relationships with the Embassies of The Netherlands and other key partners and potential donors.

2022 was an important year in the strategic development of Share-Net International. We gained many insights during our Mid-Term Review. Additionally, meeting with our global Share-Net colleagues during the SHIRIM learning session in The Netherlands made us realize the importance of continuing to work on our collective understanding of our SRHR values and work from a **rights-based** and **intersectional feminist** perspective. We agreed that we will therefore continue to have in-depth conversations with all secretariats about our values and how these are operationalised in practice in the different Share-Net country contexts. **Putting rights first** and the recommendations of our Mid-Term Review are processed into our updated Strategic Plan for 2023-2027.



Furthermore, we digitised and professionalised our participatory grant-making. We put ample effort in partnership development and fundraising, both active and reactive. This led to the small successes of co-organizing and funding events. Some concrete steps have been made to work more regionally, particularly by Share-Net Jordan and Share-Net Bangladesh, but also with the conceptualization of a learning trajectory in the Sahel.

We kept, and continue to keep, challenging ourselves, learning and delivering. This report aims to reflect on that. However, there are many questions about the future of Share-Net International ahead of us. Questions we hope to discuss with our members and donor, and answer in 2023.

Enjoy reading,

**Dorine Thomissen**

Share-Net International Coordinator



# INTRODUCTION



Share-Net International is the knowledge platform on Sexual and Reproductive Health and Rights, funded through the Dutch Ministry of Foreign Affairs (MoFA). Share-Net International is a membership network of non-governmental organisations (NGOs), researchers, policymakers, implementers, advocates, students, the media and companies operating in the SRHR field, working closely with a wide range of partners across the globe. Since 2021, Share-Net International has 7 operational country hubs in Bangladesh, Burundi, Burkina Faso, Colombia, Ethiopia, Jordan and the Netherlands.

This report reflects on Share-Net International's activities that were carried out throughout 2022 and reports on the major changes that occurred during the year. The aim of this annual report is to not only report on Share-Net International's activities throughout 2022 but to also analyse how and if Share-Net International's activities have had a positive impact on inching the network closer to its goals. In preparation for this report, all country hubs and Share-Net International collected data from their members through qualitative interviews and surveys. Quotes and points of views from our members are shared throughout the report to help us evaluate our outcomes and impact from 2022.

## OUR MISSION AND VISION

Due to locally different political environments, some of the Share-Net International country hubs have opted to form their own vision and mission - adhering, in principle, to our common vision and mission. All activities carried out by Share-Net International are done with the hopes of inching closer to the goals that our mission and vision include.



## OUR MISSION

To strengthen linkages between research, policy and practice through sharing, generating, translating and promoting the use of knowledge for the development of better policies and practices in SRHR.



## OUR VISION

All people have the freedom of choice, are able to make informed decisions, can take action on their sexual and reproductive health and have access to quality care to meet their sexual and reproductive health needs and rights.





## CHAPTER 1

# ORGANISATIONAL GROWTH

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## OUR GROWING NETWORK

Throughout 2022, Share-Net International continued to:

- support SRHR practitioners, policymakers and researchers to connect, learn and exchange from countries all around the world
- create opportunities for our members to promote the use of knowledge through our networking activities
- make space for these actors to come together to identify the knowledge gaps which needed to be addressed

Apart from new members joining within our country hubs, 152 members joined the Share-Net International network from countries outside of our hubs, with Kenya, Uganda, and Zimbabwe having the newest members. We were also involved in a number of exciting partnerships with multilateral organisations, INGOs, national and international universities, national ministries and international donors, such as Asia Pacific Alliance for SRHR, the European Parliamentary Forum on SRHR, local Ministries of Health, UNFPA and IPAS to name a few. Across the Share-Net International network, we engaged in 46 partnerships throughout the year and were part of co-organising meetings, conducting research and giving input into national and international strategies.

**46**

partnerships  
engaged in

**152**

members joined  
from countries  
outside our hubs

## Number of newly registered members, via the Digital Platform, in 2022:



SHARE-NET INTERNATIONAL: 131



SHARE-NET BURUNDI: 20



SHARE-NET BANGLADESH: 23



SHARE-NET NETHERLANDS: 20



SHARE-NET BURKINA FASO: 23



SHARE-NET COLOMBIA: 10



SHARE-NET ETHIOPIA: 23



SHARE-NET JORDAN: 4

**252**

newly registered  
members via the  
Digital Platform



## Number of new members registered via the hubs in 2022:



### SHARE-NET COLOMBIA

121 organisations  
10 individuals



### SHARE-NET BURKINA FASO

25 organisations



### SHARE-NET BANGLADESH

32 organisations  
192 individuals



### SHARE-NET JORDAN

4 organisations  
36 individuals



### SHARE-NET ETHIOPIA

205 in total



### SHARE-NET NETHERLANDS

20 individuals



### SHARE-NET BURUNDI

27 organisations

## REGIONAL APPROACH

In 2022, work continued for Share-Net Bangladesh and Share-Net Jordan who are working towards expanding their activities regionally.

Share-Net Jordan developed a plan and budget for working regionally and has started to coordinate with partners in Egypt and Lebanon.

Share-Net Bangladesh established a Regional Community of Practice (RCoP) to foster collaboration. For 2022, the RCoP member chose the topic "Comprehensive Sexuality Education". The RCoP currently has 8 members from Bangladesh, Nepal, Malaysia, India, Pakistan and Sri Lanka. To kickstart work on this topic, a member of the RCoP is conducting a regional mapping on this topic. To further support the efforts to work regionally, Share-Net Bangladesh also launched a [regional webpage](#) in 2022.

Its objectives are to:

- facilitate regional learning and knowledge exchange to influence and improve SRHR policy and practice in line with Share-Net International's vision and unique point of exploration
- increase the visibility and recognition of Share-Net International and the Share-Net Bangladesh country hub across the respective region
- strengthen and expand the Share-Net International network by increasing the membership base with SRHR actors and building strategic partnerships with Share-Net International and the Bangladesh hub to exchange best practices and accumulate knowledge findings
- connect and link members in different countries in the region to work on context-relevant SRHR topics

While work on expanding regionally has gone well in 2022, there are some challenges which the hubs face. In some instances, they experience resource constraints, such as finances and limited staff time, which impedes the rate at which the expansion can take place. In the future, there would be more allocated staff time and resources dedicated to this transition. It was also highlighted that increasing instability due to different crises (political, environmental) could potentially impact future implementation of activities and maintaining of partnerships.

## MID-TERM REVIEW

2022 was the third year of implementation of our current 5-year cycle. Between November 2021 and May 2022, Halcyon carried out a [mid-term review](#) which assessed the progress made by Share-Net so far and gathered recommendations and areas of improvement for the remaining time. The Halcyon team used a mixed-methods approach to conduct the mid-term review. The mid-term review incorporated secondary analysis of Share-Net documents and data, including inputs from Share-Net International secretariat staff, hub staff and members and selected board members.

Primary data was collected through:

- an online survey that was shared with all members
- interviews with key respondents in all country hubs and at the secretariat level
- reflection and sense-making workshops in each country hub and globally,
- a final global learning workshop

The main findings showed that the work of Share-Net is highly relevant to many international stakeholders and members, including governments, the MoFA, researchers and practitioners. The network is coherent with MoFA's SRHR policy and global agenda, as well as the Sustainable Development Goals. Thus, it is complementary to the SRHR landscape, both globally and in the countries. The research also found that Share-Net International is very effective in providing members with SRHR knowledge and the ways that knowledge is shared is generally seen to be effective by members. Share-Net effectively fills gaps in SRHR knowledge and helps bring researchers, policy makers and practitioners together. The mid-term review also showed that the activities delivered by Share-Net International are effective and efficient. Updates to the network, such as the digital platform, has enabled Share-Net to expand its reach in an efficient and low-cost way.

The mid-term review highlighted the areas that required more focus and areas for improvement. While the Share-Net International network is expansive, more is needed to expand the membership to more diverse audiences and become more inclusive. For example, communication channels could be modified to increase its relevance to a more diverse and inclusive audience.

Furthermore, while the activities of Share-Net International were found to be effective and efficient, the mid-term review revealed that knowledge generated by Share-Net International needs to be translated more into influencing practice and policies, especially at the hub level. There are only few examples available in the first half of the programme showing how some policies might have been influenced by Share-Net activities. Lastly, and very importantly, the mid-term review highlighted the very urgent need for the Share-Net International network to diversify its funding. The SRHR funding landscape is volatile, and more effort is needed to ensure that there are different streams of income to ensure the sustainability of Share-Net International activities.

## STRATEGIC PLAN

The mid-term review report served as a critical mid-step in Share-Net International's current programme. It was used to provide key insights that helped guide Share-Net International's new strategic plan that will run from 2023-2027. The Share-Net International 5-year strategy was initially developed jointly with members of Share-Net International in 2018. This was reviewed and updated during the third quarter of 2022. The review process was led by a small team of consultants (Jamilah Sherally and Ophelia Chatterjee, SRHR advisors at KIT Royal Tropical Institute) and was closely informed by the 2022 mid-term review. The [updated strategic plan](#) can be seen as a blueprint. It encompasses the whole of Share-Net International's work. It is the intention that each hub will use this generic plan and develop its own (annual or multi-annual) work plan.

Both the mid-term review and strategic plan development were crucial activities that took place in 2022. Both activities have supported Share-Net to set strategic focus areas and better understand what are the most beneficial aspects of Share-Net work that have the biggest impact and support Share-Net members and the global SRHR community.

## **Our Strategic Plan outlines 5 strategies for the period 2023 – 2027:**

### **To strengthen financial sustainability**

A pragmatic, yet ambitious sustainability plan will be developed in a participatory manner with the hubs and other stakeholders. Opportunities under this strategy include diversifying funding from other 'like-minded' donors and we test, pilot and introduce new ways of generating income and revenue from products and services.

### **To advance strategic partnerships**

Share-Net International will proactively seek strategic alliances and partnerships at both international as well as country hub level to further strengthen its activities and impact.

### **To develop membership engagement**

In 2022, we conducted an internal membership analysis of more than 1,100 members registered on the digital platform. This offered insights allowing to understand our current network, and uncovered gaps in membership demographics we can actively work to fill. Building those insights, we are in the process of developing the membership growth strategy. Further, to address digital-divide inequalities and more personable approaches to engagement, we intend to invest in face-to-face meetings.

### **To enhance knowledge sharing and translation**

The Mid-Term Review highlighted the need to monitor how Share-Net International knowledge impacts policy and practice. A core strategy of the updated Strategic Plan focuses on tracking attributable changes to practices and policies.

### **To improve inclusivity**

We recognise that to achieve the Share-Net mission, authentic inclusion of people from various backgrounds is needed in the network. In order to reach more people, there will also be a focus on expanding communications to different channels. Alternative communication channels to be explored include art, films, fairs, competitions and edutainment. We will also focus on developing content and materials in local languages designed in locally acceptable ways.





## CHAPTER 2

# IMPACT AND OUTCOMES

Impact and outcomes are assessed along the different outcomes that are stated in Share-Net International's Theory of Change (see Annex 1).

The Theory of Change assumes that through the four knowledge management pathways of knowledge generation, translation, sharing and promotion of knowledge use, combined with network development, the following outcomes can be achieved:

- a network of SRHR CoPs is operational, enabling members and strategic partners to connect, discuss and share, translate and co create SRHR knowledge
- these CoPs are empowered and sustainable
- policymakers, practitioners and researchers have better access to SRHR information and knowledge
- researchers address scientifically, politically and practically relevant knowledge gaps in SRHR
- actual and effective learning is taking place between and in countries among researchers, policymakers and practitioners
- knowledge is applied to evidence-informed SRHR programmes, policies and practice

Upon achieving these outcomes, Share-Net International will reach its goal of contributing to the improvement of SRHR by promoting evidence-based knowledge that is applied to SRHR policies and practice.

## NETWORK DEVELOPMENT OUTCOMES

**A network of SRHR CoPs is operational, enabling members and strategic partners to connect, discuss and share, translate and co-create SRHR knowledge**

Throughout 2022, CoPs continued to be integral structures within the Share-Net International network which supported knowledge generation, knowledge exchange and networking for members. They acted as vehicles which allowed members to connect, discuss, share, translate and co-create SRHR knowledge. In total there were 35 CoPs across all hubs, as well as 3 International Communities of Practices (ICoPs). All active CoPs can be found via [this link](#).

Interviews with our members highlighted that Communities of Practices continue to be spaces that support co-creation, with one Share-Net Netherlands member sharing:

"I shared the knowledge product we made in the Share-Net Sexual Pleasure CoP in the UNESCO hub. We have like a monthly meeting, and then I also shared it as a guide afterwards. And we had a lot of really positive discussions, interactions; the audience was really pleased to see such a simplified but realistic guide that was produced."

Not only do CoPs foster co-creation, but they are also spaces that allow for the building of synergies and prevent the duplication of work, which is something that we often see within the SRHR community. A member from Share-Net Ethiopia elaborated that:

"As a member of the Adolescent and Youth CoP as well as Gender-Based Violence CoP, my organisation gets the advantage of avoiding duplication of efforts and overcoming organised division through increased collaboration that leads to compound effects for similar goals with other organisations who are working on SRHR. Especially with those who are in the CoPs with us ... In our country most of the time delivering results jointly with other organisations is time-consuming and challenging. Despite that, CoPs are best platforms for individuals and organizational to have willingness, patience and collective learning to keep true success. It is also one way to avoid repetitiveness on works we do on the same topic."

Furthermore, CoPs enable members to work on topics that are sensitive or culturally taboo:

"Talking about menstruation in Burundi is still considered taboo. The fact that we have a community of practice to deal with this topic that nobody talks about has been a great learning experience. Through this community of practice, we had an opportunity to network with other actors in the field. We presented on the state of the art of menstrual health."



## SUCCESS STORY FROM BURKINA FASO

### Community of practice as best practice of engaging members

Share-Net Burkina Faso has currently four main active communities of practices one of them is working on drug use and the impact on SRHR of Youth and Adolescents.

The member interviewed on the added value of having a community of practice on this topic, mentioned that the issue of drug use by youth in Burkina Faso is very relevant in the context of the country which became in the recent years a “consumer country” in matter of drug exposing then the youth. This situation has worsened with the deterioration of national security. It is then really beneficial to see a Community of Practice that is interested in it. As a young person, he said:

“This community helps to break the silence around this very sensitive topic for parents and especially youth. Thanks to the knowledge sharing within this Community of Practice I now know that many youth SRHR issues like unintended pregnancies, abortion, sexual diseases resulted from drug use.”

The organisation of this member said that they will add from now this question in their youth approach.

“Share-Net Burkina Faso is effectively playing its role as a networking platform given the diversity of stakeholders involved in this community of practice”.

## **Establishment of ICoPs**

ICoPs are Communities of Practice that are not centred on one particular context but are global spaces where all members, from the hubs and from countries that are not hubs, can join. International Communities of Practice ensure that members who do not belong to a hub have spaces to learn and connect as well as promoting cross-country learning overall. In the last quarter of 2022, 2 ICoPs were established, one on [Gender-Based Violence](#) and one on [youth SRHR](#).

## **National, sustainable and empowered CoPs on SRHR are established and operational**

The concept of CoPs established by Share-Net International is contingent on them being spaces of change and flexibility. While the ultimate goal of CoPs is that SRHR actors can connect, learn and exchange, and identify and address knowledge gaps, the ways in which CoPs are composed and function differs across the different country hubs. This ensures that the CoPs are contextualised, fit-for-purpose and meet the needs of the members as identified by the national secretariats. To assess whether CoPs were indeed empowered and operational, a survey was sent to all members.

The survey findings showed that most respondents had a positive view of their participation in the CoPs, with a majority agreeing or strongly agreeing with most of the statements. The areas where respondents had the most positive feedback were related to their improved competencies, the respectful environment within the CoP and the quality of the outputs and outcomes. The respondents also thought that CoPs were valuable in improving their work. They also believed that challenging issues could be tackled together. Overall, the survey indicates that CoPs remain an important tool for knowledge sharing and learning.

Respondents also highlighted areas that needed improvement in relation to CoPs. For instance, respondents to the survey shared that membership in the CoPs should be more diverse. In particular, members mentioned that there should be more effort made to engage members from rural areas.

Furthermore, members across hubs, including the Netherlands, Colombia and Ethiopia mentioned that membership engagement in some CoPs is a consistent challenge. The decline in attendance also suggests a need to explore new ways of engaging members and promoting participation in CoPs. Issues such as lack of member commitment to activities and attendance of meetings impact the overall effectiveness of the CoP as well as the energy within the group.

Lastly, respondents to the survey also expressed their wishes to scale up CoP activities and increase their frequency but indicated that the budget available limits this. Members shared that the amount of money available for CoP activities is not conducive to making a sustainable impact.

## KNOWLEDGE MANAGEMENT OUTCOMES

### **Policymakers, practitioners and researchers have better access to information and knowledge on SRHR**

One of Share-Net International's short-term goals is to improve access to SRHR information and knowledge for policymakers, practitioners and researchers.

This goal is realised through various activities such as:

- the dissemination of newsletters in each country hub
- the Share-Net International quarterly e-newsletter
- organising of interactive thematic meetings and webinars
- frequent updating of the Share-Net websites
- facilitation of knowledge exchange for members within the CoPs

Further, new SRHR information, guides, documents, and resources are made available continually by publishing articles on our centralised digital platform and network of hub websites. This enables the Share-Net audience and those interested in SRHR to be able to access high-quality, open-source SRHR information. Throughout 2022, Share-Net International and the hubs continued to provide access to a variety of sexual and reproductive health and rights knowledge to policymakers, practitioners and researchers through these activities.

## Digital access to - and distribution of - SRHR information

Across all Share-Net International hubs, our newsletters, social media and websites are critical to ensuring that both local and international actors have access to reliable and relevant SRHR information.

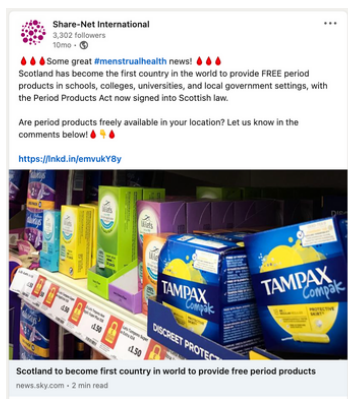
In 2022, the Share-Net International social media channels grew by 3,369 new followers, publishing 389 posts with a reach of 85,194 impressions. This included 440 re-shares of Share-Net content, with 2,966 clicks being made on our posts.

The most successful and popular pieces of content that were shared in 2022 were:



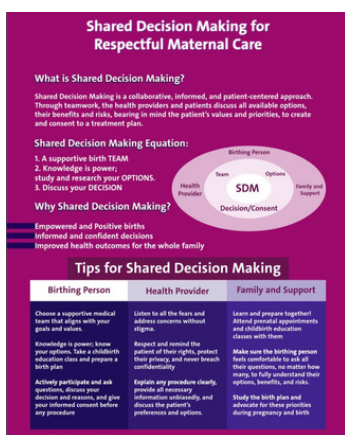
**LinkedIn:** @Share-Net International

**Guideline document:** [Sexual and Reproductive Health and Rights for all: Disability Inclusion from Theory to Practice](#)



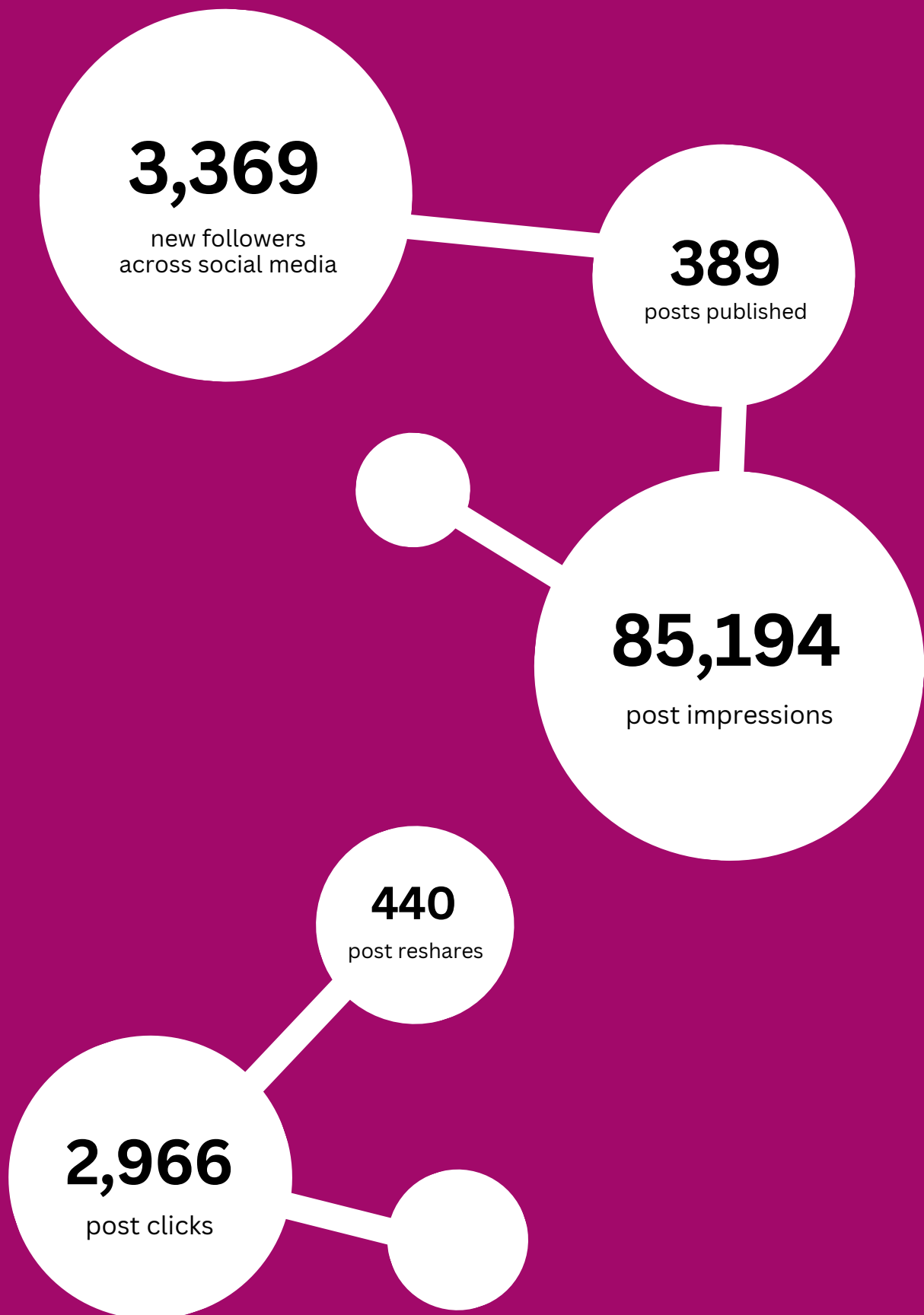
**LinkedIn:** @Share-Net International

**News article:** [Scotland offering free period products](#)



**Instagram:** @sharenet\_international

**Your Egyptian Doula:** [shared decision making tip sheet](#)



In 2022, several new Digital Platform developments were made in collaboration with RedOrange.

This included:

- digitising and building a new online membership application system
- streamlining our data to HubSpot, allowing us to segment our membership database into groups we can send tailored communication to
- adding privacy and site terms' compliance plugins, ensuring all members agree with our site terms before they are allowed to access the members-only area of the digital platform
- updating the sites GDPR compliance along with reviewing data-processing agreements with the hubs
- building a private digital space for SHIRIM participants to share their activities

Further digital distribution of information is facilitated via regular newsletters. Most hubs share a quarterly newsletter. The Netherlands and Bangladesh share monthly newsletters and Colombia share a bi-monthly newsletter. The newsletters include things like the most recent and relevant SRHR resources, funding and job opportunities, SRHR news and calls to action. In 2022, we experimented with various distribution methods of the newsletter, and transitioned the newsletter to a new subdomain of the digital platform (a full overview of Share-Net International newsletters can be found [here](#)). We distributed it via our CRM system, HubSpot. We experimented with requesting the hubs to distribute the newsletter to hub members themselves (hence lower distribution rate), sending it directly to all members from all hubs and including translations of the introductory message. There were distribution issues for much of 2022 due to KIT email addresses not being linked to HubSpot, consequently meaning the Share-Net International newsletter was often delivered to recipient's spam folders. This has now been fixed, and we anticipate a higher open rate in 2023.

Throughout 2022, our online reach continued to expand, particularly through our social media presence. Each Share-Net hub, as well as Share-Net International, have accounts on different channels including LinkedIn, Facebook, Twitter, Instagram, YouTube and podcast platforms. We continue to note certain platforms garner significantly more reach in different contexts. For example, for Share-Net Bangladesh and Share-Net Burkina Faso, Facebook continues to be the most receptive platform, for Share-Net Burundi it is Twitter and for Share-Net Netherlands it is LinkedIn.

It is important to note each platform in different locations attract different audiences, for example, LinkedIn is generally Share-Net Netherlands and International's most successful channel for those working more formally in SRHR (eg, policy makers, researchers), while the Share-Net International and Share-Net Colombia Instagram channels attract a younger audience, with many activists, individuals, and grassroots organisations following. Ensuring that we can reach policymakers, practitioners and researchers means that our hubs use the most relevant platforms to reach people. While social media and other communications channels are integral for this, the Share-Net Burundi hub also makes use of WhatsApp and the [Share-Net Ethiopia make use of Telegram](#), while Share-Net Jordan delivers printed quarterly newsletters in Arabic and English to their key contacts, operating in a more-offline manner.

#### *Share-Net Bangladesh's Bangla website*

At the beginning of 2022, there were discussions within Share-Net Bangladesh about the accessibility of their all-English language website. This was meeting the needs of those in urban settings but in order to expand accessibility and promote inclusion of more diverse and grassroots members, there was a recognised need to develop a Bangla-language version of the website. According to feedback from the Share-Net Bangladesh members, the Netherlands Embassy in Bangladesh, the mid-term review and in the 7th knowledge fair, the content will be more reachable to people all over the country if the content is produced in Bangla. In Bangladesh, 98% of the people have Bangla as their first language and having a Bangla option will ensure that knowledge can be accessed by the wider SRHR community in Bangladesh. For that reason Share-Net Bangladesh has developed a Bangla version of the website which can be found [here](#).

#### *Going live and other digital activities*

Throughout 2022, Share-Net has been experimenting with different types of social media engagement. A popular feature that has been used across the hubs is the live option on Facebook and Instagram. Share-Net Burundi organised a [live debate on Facebook](#) in partnership with Yaga Burundi, a youth organisation specializing in digital approaches and member of Share-Net Burundi. It was on the prevention of unwanted pregnancies in schools, engaging a larger, younger audience and with the goal of raising awareness. The panel for this debate was composed of Dr. Jacqueline Nintunze, coordinator of the SRHR Solutions program at Care Burundi and Bernard Nahimana from the "Zero Pregnancy" department of the Ministry of Education. The debate was watched by 2,600 people and received over 30 comments.

In May 2022, [Share-Net Burundi](#) held a [live Instagram debate](#) about demystifying Menstrual Health with Miss Burundi 2022, Kelly Ngaruko. They held discussions on promoting the role of youth in SRHR and participated in a debate about breaking menstrual hygiene taboos with the Burundian First Lady. Read more in the update [here](#).

Similarly, Share-Net Colombia organised an [Instagram live](#) on the topic of “Youth and Sexuality in Intersectionality”. Speakers in this live included Victoria, a migrant trans woman who is part of the organisation Voluntariado Diverso; Juanpish, a young gay man with a disability, digital content creator and part of various LGBTIQ+ movements/organisation; and Laura, student, a young leader in sexual and reproductive health and rights of people with down syndrome who is part of the group of self-advocates of the organisation Asdown Colombia. Participants who joined heard the stories of people who live within various intersections (migrants, non hegemonic bodies, LGBTIQ+ people, disabilities, among others) and their right to enjoy a safe, full and free sexuality.

In December 2022, Share-Net Jordan in collaboration with the Higher Population Council launched a new sexual and reproductive health knowledge platform for youth - “[DARBY](#)”. Its aim is to raise awareness among young community members and provide information and data to enable them to make sound decisions about their own reproductive health. You can visit the [DARBY](#) platform and read more about it [here](#).

The use of online tools as a means to make SRHR knowledge more widely available is crucial to ensuring that policymakers, practitioners and researchers have better access to SRHR knowledge. At Share-Net International, its websites, social media and newsletters played a large role in ensuring this throughout the year.



## Thematic events and roundtables

Thematic events and roundtables continue to be one of the primary ways in which Share-Net International shares knowledge and networks. Usually, the result of the work of a CoP, thematic events and round tables are organised by Share-Net members and are free for all to attend. Throughout 2022, there were a total of 48 thematic meetings and webinars organised and below is a snapshot of the types of thematic organised across some of the hubs in 2022.

### *Share-Net Jordan*

Share-Net Jordan held a roundtable discussion to discuss the [two fact sheets](#) related to reproductive family health and elderly people in August 2022. Funded by UNFPA, and in cooperation with them and the Higher Population Council, Share-Net Jordan held a roundtable discussion to present two fact sheets. The roundtable included the participation of the relevant national authorities, as part of the celebration of World Population Day. The first fact sheet looked at the role of media and communication in advocating and raising awareness of sexual and reproductive health issues. The second fact sheet dealt with the topic "reproductive health of the elderly in Jordan" from the perspective of health for all stages of life. It aimed to highlight the needs of older people for reproductive health services and information, identify gaps in research, data, and programmes for this population, and provide recommendations in this regard.

### *Share-Net Colombia*

Share-Net Colombia organised a webinar in September of 2022 on the topic of new masculinities. Invited speakers included Andrés Gaeta, psychotherapist and consultant on policies for equality and well-being with a gender perspective (Mexico); Clarisa Martínez Bustamante, anthropologist, master's degree in family management and PhD in psychology (Colombia), Estevan Marín, lawyer specialized in gender studies and climate change (Colombia); and as moderator, Javier Omar Ruiz Arroyave, pedagogue and popular educator. In this webinar the guests talked and explained some concepts such as "being a man" in Latin America, "new masculinities" and the relation of masculinity and the academy or public policy. The webinar can be rewatched [here](#).

### *Share-Net Burkina Faso*

The Share-Net Burkina Faso CoP on Drug Use and SRHR organised a public conference titled "The place of parents in the fight against drug use and unwanted pregnancies". The conference was aimed at parents and young people who had an interest in the warning signs of drug use and fighting against unintended pregnancies and drug use among youth and adolescents. The event linked parents with experts and consultants on the topic and provided information that parents can use to participate in the fight against drug use among adolescents and young people. This conference brought together about 50 parents and young people and provided a good opportunity for intergenerational linking and learning.

Throughout 2022, Share-Net continued to organise activities for different societal actors, including policymakers, practitioners and researchers, to ensure that they have access to relevant and the most up-to-date knowledge. The modes in which this knowledge was disseminated included both online formats and in-person events in order to try and reach as many stakeholders as possible.

## SUCCESS STORY FROM THE NETHERLANDS

In 2022 Share-Net Netherlands piloted a new learning initiative for its members called the "Deep Dive". The Deep Dive aims to focus the Share-Net Netherlands network on a specific knowledge priority yearly. The running theme of the Deep Dive for 2022 is Growing Conservatism and the SRHR Pushback.

One Share-Net Netherlands member reflected on the impact of her participation in these Deep Dive sessions for her organisation and their global partners. One of the key learning points for this member was understanding the opposition to SRHR, safety and security in relation to SRHR opposition, and the diversity of challenges and approaches taken in different countries. She found this learning useful. She applied it to her organisation by organising similar sessions for all their program implementation partners in different countries, especially those working in countries with high opposition to SRHR. This member also organised follow-up discussions on shrinking civic space and opposition in partnership with Share-Net, showing that their knowledge has led to actionable steps in their work.

The success factor in applying this knowledge to their work is that it was practical and replicable information which also relates directly to the work of this member and their partners are doing in lobbying and advocating for SRHR and young people. According to this member "The pertinence of the subject matter was very crucial because it really relates to the work that I'm doing and what our partners are doing in lobby and advocacy for SRHR and young people."

Overall, this member's involvement with Share-Net activities has led to practical and actionable learnings that have been applied to their work and shared with their partners.

## Researchers address scientifically, politically and practically relevant knowledge gaps in SRHR

To achieve the aim that all people have freedom of choice, are able to make informed decisions, can take action on their sexual and reproductive health, and have access to quality care to meet their sexual and reproductive health needs and rights, knowledge gaps that exist in policy, practice and research need to be addressed. Through knowledge sharing activities and connecting actors, Share-Net International aims to support members in identifying these gaps and encourage researchers to address them. One of the ways in which Share-Net International supports researchers to address scientifically, politically and practically relevant SRHR knowledge gaps is through our Activation Grants and Co-Creation Grants Facility. In 2022, a total of 20 grants were awarded by Share-Net International: 15 Activation Grants and 5 grants for the Co-Creation Conference.



## Activation Grants

The Share-Net International [Activation Grants](#) contribute to supporting knowledge management activities amongst our members. The grants provide funding which traditionally has been used for applied research, the documentation of practices, and the creation of knowledge products to improve policy and practice in SRHR. At Share-Net International, we strive for inclusivity, diversity, and a participatory approach by awarding grants to applicants from all our seven hubs in Bangladesh, Burkina Faso, Burundi, Colombia, Ethiopia, Jordan, and the Netherlands, alongside members of Share-Net International. The grants offer applicants the freedom to cover the topics they want and use a participatory process involving members at all stages of the grant-making process.

The 2022 Grantees' projects cover various SRHR topics: from abortion rights, SRHR for persons with disabilities and special needs, projects focusing on Female Genital Mutilation, menstrual hygiene for LGBTQIA+ people and contraceptive rights. For a full overview of the selected grantees, see [here](#).

For the first time, the 2022 Knowledge Activation grants were managed via the digital platform, by building our first online application system in late 2021. The learnings we gained prompted several further developments of our next digital application system, which we developed to account for protecting the grantees' identities and potentially sensitive grant projects, by asking applicants if their projects are addressing sensitive topic in their location, and asked if the grantees would want to stay anonymous should they be selected. We also changed application form questions to be more specific, and developed an online peer-review system to allow the participatory grant-making process to come alive globally.

Intending to bring greater visibility to our grantees in the coming years, throughout 2022, we distributed individual grantee information through our communications channels, including individual posts highlighting our 2022 grantees on our social media channels.



**Grantee:** Good Samaritan Association (GSA), Ethiopia

**Title:** Sexual and Reproductive Health Rights for Internally Displaced People (IDPs) in Northern Ethiopia

**Project:** The aim of this project by GSA was to respond to the critical SRHR needs of IDPs in the Amhara region of Ethiopia. Through this project, GSA created a glimpse assessment report on “Sexual and Reproductive Health Knowledge, Attitude, and Access among Internally Displaced Persons In Azezo woreda, North Gondar Zone, Amhara Region of Ethiopia”. Following this, a validation workshop was organised to validate the assessment report and to get input from concerned stakeholders to finalize the report. Participants were Kebero Meda IDPs camp representatives and health workers who worked directly with the target population. Input from the validation workshop was used to develop IEC materials in print and digital formats which included valuable Sexual and Reproductive Health information including Sexual and Reproductive Health service providers, contraception, assessment report, and validation report employed as a communications strategy focusing on internally displaced women and adolescent girls. Lastly, based on the finding of the assessment report, and other evidence conducted in the validation workshop and evidence briefing, knowledge-sharing events and awareness is being done in the IDP communities using already existing events such as religious events, coffee ceremonies and community conversations.

GSA's nurses and health workers at the IDP camp continue to conduct community dialogues, and share challenges, opportunities, and possible solutions regarding Sexual and Reproductive Health. This is done with the intention of providing them with health education including sexual and reproductive health and rights and introducing them to the different forms of reproductive health commodities through our printed contraception booklet and posters.

*Share-Net International*



**Grantee:** [Favour Low-cost Healthcare Foundation](#) (FALCOH), Cameroon

**Title:** Assessment of knowledge and identification of barriers for Persons with disability in the context of Sexual Reproductive Health and Rights Conflicted affected areas in Cameroon; Cross sectional study in conflict affected areas in the Southwest Region of Cameroon

**Project:** The aim of the project was to generate knowledge on the barriers and challenges persons with disabilities in accessing sexual reproductive services and knowledge and to examine how conflict in the region is affecting them. The research showed that 80% of people with a disability in the southwest region did not have a comprehensive knowledge on sexual reproductive health rights. Most participants believed that for people with a disability, sex education and reproductive health services are not for them. The research also showed that healthcare workers have never had a training on working with people with varying disabilities and have not been trained on how to provide care in a respectful and non-discriminatory way, not just in accessing SRHR services but healthcare in general.

Furthermore, the project also highlighted that there are no health policies that promote access to sexual reproductive health rights for people with disabilities and policies to foster knowledge and access to services.

### **Co-Creation Grants**

The Co-Creation Conference is a working conference where participants collaborate to design concepts of tangible knowledge outputs and products that will be used for influencing policy and practice at country, region or global level. At the end, the participants propose ideas to improve policies and practices and these proposals can be submitted for grants to obtain funding of up to €10,000 euros to produce and promote their knowledge products.

The ideas proposed by the participants always vary widely and have different target groups for knowledge products, such as communities in rural areas such as indigenous communities, internally displaced persons and refugees, people with disabilities, youth, and sex workers.



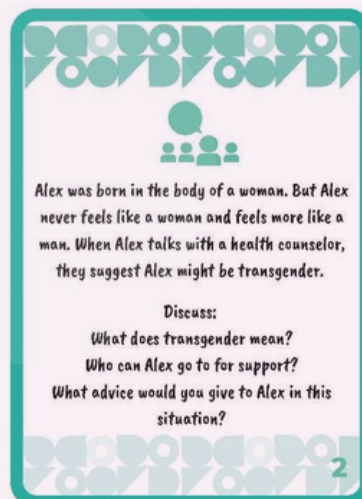
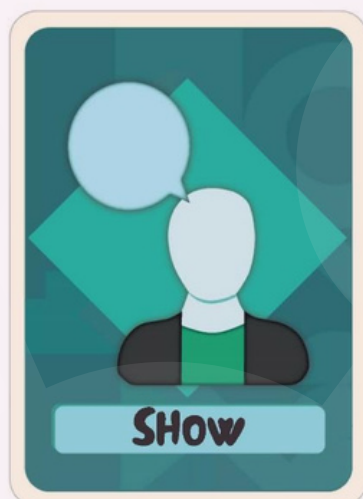
## Example 1: Let's Talk

**Grantees:** Fairspace (The Netherlands), YAGA (Burundi) Mesa Comunitaria LGBTIQ+ (Colombia).

**Technical partners:** RedOrange (Bangladesh), Higher Population Council (Jordan).

**Project:** Let's Talk! is a card game for young people aged 14-24 to talk and learn about sexual reproductive health and rights. Let's Talk! is the outcome of a highly co-creative process, where young people and youth leaders in Burundi, Colombia and the Netherlands played a central role in co-defining, designing and developing the card content, design and gameplay. This was achieved through weekly virtual meets and in-country validation workshops in each country throughout the process of concept - finalisation. Additional input was also shared by our technical partners in Bangladesh and Jordan. The knowledge product can be downloaded via [this link](#).

One of the main achievements of this process was that it was highly participatory and inclusive of continuous direct input from the target groups themselves. This led to a final prototype of the game and facilitator's guide that was rooted in the lived realities and perspectives of young people, increasing ownership and long-term potential for sustainability. Together with being inclusive of the target group, the close collaboration of the core design team (Yaga, Mesa Comunitaria, Fairspace and Share-Net's Colombian Hub member, Profamilia) ensured that diverse voices and perspectives were integrated into every step of the process.



## Example 2: Improving access to quality family planning information for underserved populations in rural Northern Nigeria and Nepal

**Grantees:** Balanced Stewardship Development Association (BALSDA) and Far Western University, Nepal

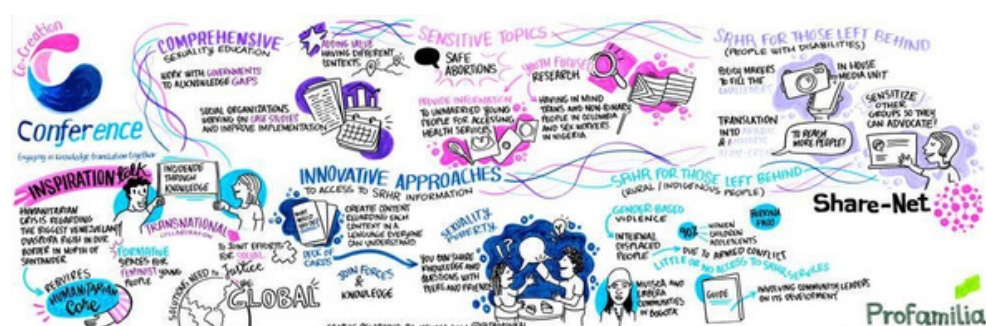
**Project:** This project innovatively developed 2 toolkits that will be used to reach women of reproductive age (15-49 years) and adolescents/ young people aged 15–24 in rural northern Nigeria and Nepal. The project disseminated quality and relevant family planning information through the use of community radio, translation of the word based Information Education and Communication materials into easily understandable format and improved behavioural change communications among health workers to provide quality information to these target groups. The project conducted a desk review in each country and comprehensive research reports were reviewed, these reports contributed greatly to the development of the two toolkits. The two toolkits are available for advocates, planners and policy makers in the government and those who engage in family planning promotion in rural areas.

The 20 grants provided by Share-Net International throughout 2022 provided the opportunity for our members to identify and address scientifically, politically, and practically relevant knowledge gaps in SRHR. Moreover, the participatory and feminist funding principals of our activation grants means that the Share-Net members have buy-in into deciding what projects receive funding, ensuring that the most prominent issues receive money to be addressed.

## Actual and effective learning is taking place in and between countries among policymakers, practitioners and researchers

There are several ways in which actual and effective learning takes place in and between countries among policymakers, practitioners and researchers. As shared above, CoPs, thematic events and digital activities are all modes which encourage and create space for effective learning. However, Share-Net International also organises larger activities which are dedicated to stimulating actual and effective learning on a larger scale. Activities in 2022 which played a role in facilitating and fostering effective learning in and between countries included the third edition of the Co-Creation Conference, the Share-Net Rapid Improvement Model (SHIRIM) learning trajectory, Share-Net Bangladesh's annual Knowledge Fair and Share-Net International's involvement as the knowledge partner of Dutch Ministry of Foreign Affairs for the SRHR Partnerships.

### Co-Creation Conference



The third international edition of the [Co-Creation Conference](#) took place in July 2022. Organised by Share-Net International, [Share-Net Colombia](#), and Profamilia, the face-to-face event facilitated the communication with the hybrid-online version of the conference. During the four-day conference, participants worked together in-person and online to create knowledge product ideas that can be used to generate sustainable changes in SRHR policies and practices at the local, national and international levels. The thematic track of this year's conference was 'Access to Quality Information on Sexual and Reproductive Health and Rights'.

In preparation for the Co-Creation Conference, a process took place which included the setting up of national CoPs, carrying out a narrative review, having deliberative dialogues and developing an evidence brief. These above materials were shared with the participants prior to the conference so that they could prepare before they attended. In total, 75 professionals who work in the field of access to quality information on Sexual and Reproductive Health and Rights came together and attended the conference, including researchers, policymakers, media companies, non-governmental and civil society organisations, community-based organisations, and youth-led organisations, among others. The online version of the conference enabled 25 participants to attend from 15 different countries, joining the interactive sessions, and also engaging in feedback sessions about knowledge products created by other groups.

When reflecting on the added value of the Co-Creation Conference, one attendee shared:

*'For global problems we need to find global solutions. But not solutions that are developed in privileged spaces, like international organisations such as the United Nations. But in global spaces with people who work in the different communities in the world to guarantee human rights. And that is what this conference allowed'.*

Another attendee, who joined the online conference, also explained that:

"The co-creation process within my group was very **inspiring and collaborative** as everyone participated and gave ideas on what could be done to promote sexual and reproductive health and rights to people who are left out and often forgotten in the community. What I liked was the **mutual collaboration** between the people in our group, the **freedom of expression** and opinion of everyone and the sharing of diverse ideas, the **sense of creativity** in the activities to access quality information on sexual and reproductive health and rights."

Co-creating with a diverse group of people allows for inspiration, creativity, out-of-the box solutions and cross-country learning which translate into products that are versatile enough to be used in different contexts where challenges on sexual and reproductive rights are faced.

## Share-Net International Rapid Improvement Model (SHIRIM) Learning Trajectory

The SHIRIM 2022-2023 was an 18-month action learning process that built on the Collaborative Approach as well as Systems Thinking. The learning journey, starting in February 2022, was designed to be an engaging and meaningful experience for the Share-Net International hubs to explore, experiment, and exchange together with their members effective strategies to translate newly acquired knowledge towards policy influencing and improving practice. The overarching topic of the SHIRIM trajectory was access to SRHR Information and Education. Each hub then took this overarching topic and focused on a particular issue within it.

### Success story from Ethiopia

‘Through active participation in the SHIRM learning sessions, our organisation connected with academic research institutions and SRHR advocates. Through the learning sessions we learned a lot of different knowledge from the trainers and had the opportunity to connect with other colleagues who have many years of experience working on SRHR issues. We learned different techniques and unusual ways of doing things for our day-to-day activities. For example reframing is a different way of thinking to see each and every move in a different way.’

### Share-Net Ethiopia member

In 2022, 3 International Learning Sessions were organised where colleagues from Share-Net International and the hubs came together to learn and exchange, twice online and once in person in Amsterdam. These cross-country learning and exchange moments allowed the hubs to share the work they had done, provide feedback and input into each other’s work and support each other in further developing their knowledge products. In addition, international experts/organisations were invited to facilitate capacity strengthening workshops on specific topics such as AMAZE, Guttmacher or Justice for Prosperity amongst others. Each of these Learning Sessions were followed by an action period of three months where each hub replicated a contextualised version of the international Learning Session in their country and worked towards the development of a knowledge product with their members participating in the SHIRIM trajectory.

Further, as part of the SHRIM a stipend facility was launched where the hubs received extra money to grant the in-country members that wanted to develop a concrete knowledge product. Finalisation of these products will take place in 2023.

Finally, in 2022 the article about the implementation of SHIRIM in Bangladesh, Burundi, Indonesia and Jordan was published in the *Global health: science and practice* journal. The article can be accessed [here](#).



### Share-Net Bangladesh Knowledge Fair

The 7th SRHR Knowledge Fair was organised in 2022 by Share-Net Bangladesh. The Knowledge Fair focused on the importance of access to information on SRHR, aligning with the theme of the Co-Creation Conference and SHIRIM.

Around 400 experts, academics, and experienced professionals from various development organisations, along with high-ranking government officials and foreign delegates have joined this day-long conference. The conference was dedicated to identifying problems and finding solutions by addressing existing provisions and upcoming changes in provisions for making SRHR information accessible to all. Throughout the event, the discussants and research presenters showcased the latest innovations, information and relevant facts by analysing “Access to Information” from an international perspective, as well as from urban and rural perspectives.



Several policy makers attended the Knowledge Fair in Bangladesh, for example the Director General for the Directorate General of Family Planning (DGFP) and the First Secretary for the Embassy of the Kingdom of the Netherlands, Ms. Veronika Flegar. Another esteemed special guest of the event, Senior Economist for Human Development Global Practice of The World Bank, Mr. Syed Rashed Al-Zayed were also present at the event and said, “Policy makers should include the clear understanding of incentives to address not only access to quality of information but also access to a quality of life”.

The Knowledge Fair was live broadcasted online and the recording can be found [here](#) and the event was reported about in [local media](#).

### **SRHR Partnerships**

In 2022, Share-Net International continued to play a role as a knowledge broker for the 7 SRHR Partnerships that are currently being funded by the Dutch Ministry of Foreign Affairs. Throughout the year, we held three meetings with the coordinators and PMEL colleagues of the programmes. In these meetings, we discussed needs, learning agendas and the role that Share-Net can play in supporting linking and learning. A clear need that arose from these meetings was to learn more on the topic of safety and security. We started a trajectory on this topic, that started with a workshop from Justice for Prosperity in 2022, that will continue in 2023. In the session, we delved into the arena of the opposition that the partnerships may encounter in their work. Different anti-rights actors use varying tools to further their agenda. And the workshop guided the Partnerships through Justice for Prosperity’s research into anti-rights actors and how they operate.

Share-Net also partnered with the Make Way consortium to organise two events on SRHR opposition which was open to all partners of the SRHR Partnerships as well as Share-Net members. The first event looked at the interlinkages between shrinking civic space globally and SRHR pushback. The event included contextual deep dives and we heard from speakers from Brazil, Poland, Kenya and Egypt. The second event was a follow-up session which was a dialogue session and provided space for participants to connect and discuss questions that arose in the first session.

While we managed to organise the above events, the overall coordination of linking and learning activities for the SRHR Partnerships has been more difficult than anticipated due to the very high workload of the partners in the programmes, making it difficult for them to have the time to plan or participate in activities.

There are many ways in which the Share-Net network aims to support and stimulate actual and effective learning in and between countries, among policymakers, practitioners and researchers. As shown above, the Share-Net International network invested in developing learning trajectories and (inter)national conferences to provide spaces to bring different SRHR stakeholders together. As a network, we value the incredible impact that convening people have and in 2022 dedicated a lot of time and resources into co-creating such convening spaces for both Share-Net International staff and for the network.

### **Knowledge is applied to evidence-informed SRHR programmes, policies and practices**

Share-Net International's last target outcome is the core of what Share-Net International strives to achieve; evidence-informed SRHR programmes, policies and practices. All other outcomes are building blocks which contribute to this final long-term outcome. Aspects of this outcome include: 'evidence-informed policies and practices are used in line with the actual and context specific SRHR needs of individuals, and take their perspectives and rights into account, established CoPs are able to agree on common values and similar goals with regard to SRHR and finally, improved SRHR knowledge of policymakers, practitioners and researchers leads to better SRHR research, policy and practice such as societally relevant research and use of evidence informed laws, policies and programmes'. All Share-Net activities – from CoP meetings and thematic meetings to the activation grants, SHIRIM and the Co-Creation Conference – aim to promote the use of evidence-based knowledge to influence SRHR policies, programmes and practices. From interviewing and collecting data from Share-Net International members, we have a handful of examples which demonstrate how the different activities organised by Share-Net International throughout 2022 have been applied to evidence-informed SRHR programmes, policies, and practices.



## Example 1

### **Empowering Adolescents: One Share-Net Jordan Member Used SHIRIM to Improve Sexual and Reproductive Health Education**

This Share-Net Jordan member was a member of the SHIRIM country team in Jordan. The SHIRIM's Share-Net Jordan country team was created to meet the demand for parents-adolescent Sexual and Reproductive Health and Reproductive Rights education. Their main focus is on promoting knowledge and rights related to sexual and reproductive health among parents and adolescents. The team comprised experts from various fields, they worked together to develop knowledge products and conduct activities aimed at improving health education for adolescents in Jordan.

Through its work, Share-Net Jordan's SHIRIM country team aimed to bridge the gap in education and create a more inclusive society where all adolescents have access to the information and resources they need to make informed decisions about their health. Through this member's participation in the team's activities and engagement with knowledge products, she gained a deeper understanding of the importance of educating adolescents about their sexual and reproductive health. As a result of her newfound understanding, this member and her team at the Ministry of Education conducted a survey to evaluate the inclusion of health concepts, particularly those related to reproductive health. The survey revealed a significant gap in the education system and weak concepts being taught. This member was able to conduct research on the inclusiveness of vocational curricula regarding health, including reproductive health. Thanks to her management's flexibility and the Ministry's cooperation the results of her research will be taken into consideration by her management to improve practice in relation to the creation of a more inclusive education curriculum along with the overall quality of education and make it more comprehensive and relevant. This will help students develop critical thinking skills and prepare them for real-world challenges related to sexual and reproductive health.

"The knowledge and skills I gained through SHIRIM have been invaluable in my work at the Ministry of Education," she shared. "I am now able to create more inclusive curriculums for our students and ensure that they receive the education they need to make informed decisions about their health." This member intends to share her findings with her department to create more inclusive curriculums.

## Example 2

### Using CoP knowledge to inform practice: A story from a Share-Net Colombia member

This member is an active member of the Gender-Based Violence CoP, so she told us she has learned a lot from the CoP's emphasis on collaborative work with people of different origins and sectors. She mentioned that the CoP spaces are nourished by real experiences, so they have what she called a "political impact, but not institutional", political because it is related to the individual non-hegemonic reflections on certain social issues, that allow to transform personal beliefs or behaviors. She mentioned that she also participated in other Share-Net activities such as the online course on Comprehensive Education for Sexuality, which allowed her to update her knowledge, and the Share-Net International Knowledge Activation Grants which, although they were not selected, "forced" them to re-think internal work dynamics in the faculty. The learnings from the CoP sessions helped her to introduce new concepts and perspectives in other research groups where she works, particularly the Mental Health Research Group, where she could notice how her view was broadened when proposing new projects. Also, for a particular project they were able to link through Share-Net Colombia with other member organisation to develop a research proposal that aims to review the exercise of rights in terms of Sexual and Reproductive Health of trans-migrant sex workers and victims of commercial sexual exploitation of children, involving various groups: community, leaders, public, academics, this project will be developed in 2023.

### Example 3

#### **SHIRIM as a tool for translating knowledge on SRHR: Training journalists in Burkina Faso**

As part of the implementation of SHIRIM, Share-Net Burkina Faso held a capacity strengthening of 18 journalists on knowledge translation on sensitive issues like menstrual health management, gender based-violence and positive masculinity. One of the participants, who is a journalist, was interviewed. She shared that she appreciated the initiative and she acknowledged that “journalists play a vital role in knowledge management and especially in changing social behavior. They are much closer to the population. They are the ones who convey the information. It is then important that they themselves be equipped to convey the right information”. She shared that the themes of the workshop were very relevant for the journalists and their work.



## CHAPTER 3

# CHALLENGING MOMENTS AND OPPORTUNITIES FOR 2023

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## Challenging moments

### Planning

2022 was an incredibly busy year for all Share-Net secretariats. Throughout the year, there have been several moments and activities that facilitated cross-country collaboration, such as the Co-Creation Conference or the SHIRIM Learning sessions. Despite the fact that international activities are highly appreciated by the hubs and members, it is important to find the right balance between the amount and time dedicated to cross-country learning and exchange and the time needed to implement the national plans.

Furthermore, the distribution of funds for implementation was received by hub host organisations at the beginning of quarter two in 2022 which meant that there was a delay in implementation of activities. In future, new contracts and distribution of funds should be organised earlier so that implementation can start at the turn of the new year.

### Stakeholder engagement

We are seeing that the level of stakeholder engagement across hubs varies and that there are some common challenges. Share-Net Bangladesh, Colombia and Netherlands reported having difficulties with upkeep and facilitating CoPs. Members involved in CoPs are often relying heavily on secretariat support rather than being independent. The heavy reliance increases the workload of the secretariats, undermining the sustainability of the CoPs and impacting the level of engagement from members.

Meaningful engagement of a wide-range of stakeholders also continues to prove difficult, particularly decision makers.

### External funding and financial stability

Even though some efforts have been put on partnership and fundraising development, it remains a challenge. It is clear that more human resources need to be dedicated and focused to that task. To make sure that we strengthen the financial sustainability of Share-Net international we need to pay extra attention to professionalising our efforts which will help us position ourselves in the Sexual and Reproductive Health and Rights arena and work towards sustainability.

## **Opposition and cultural sensitivities**

Globally, there is an active push back on SRHR and gender equality which is impacting our members around the globe. Within our own country hubs, we see that there are challenges in providing comprehensive SRHR knowledge management services including conducting research. Challenges around this are related to insufficient political will, competing priorities, and societal stigma and discrimination. Furthermore, in many of the Share-Net countries, the work being done by the secretariats is a delicate balance between pushing forward the SRHR agenda and making cultural considerations that allows them to operate safely in their context.

## **Politics and the economy**

2022 continued to be a tumultuous time globally. In Burkina Faso, there were two military coups, and the political situation has caused difficulties on two occasions during the year of implementation of the 2022 activities, resulting in changes in the organisational chart of the various ministries affecting certain structures working in the area of the SRHR and the Share-Net Burkina Faso focal point.

Furthermore, shortage of fuel in Burundi caused ongoing power cuts which impacted the participation of members in different activities. the fall in the exchange rate, which caused gaps in budget planning, resulting in budget overruns on activities of communities of practice with more members.

The work that the Share-Net International country hubs carry out is against these ever-shifting political and social backdrops and it is a constant challenge to facilitate the SRHR knowledge needs of policymakers, practitioners, and researchers in this context.



## Opportunities for 2023

### Space for more country and regional activities

In 2023, there will be fewer international activities which will give more time to implement in-country activities and ad hoc meetings. For instance, two of the bigger Share-Net International activities (SHIRIM and the Co-Creation Conference) will not take place in 2023. To make sure that more attention is put into the country/region context, Share-Net International has set up a Knowledge Translation fund. With this fund, hubs will be able to apply for money to implement a knowledge management activity at a country or regional level. This will allow hubs to contextualise one of the Share-Net International activities or to test a new knowledge management methodology.

### Increased visibility

There will be several opportunities to increase Share-Net International visibility in 2023. Opportunities include showcasing Share-Net International's work at the Women Deliver conference where we have organised a booth; the development of a comprehensive communication strategy and plans to disseminate our work through developing a Grants Archive and dissemination event. Furthermore, many of our hubs are involved with regional opportunities. Share-Net Colombia will have a role in the Family Planning 2030 hub for Latin-America, Share-Net Burkina Faso will be involved in MoFa efforts within the wider Sahel region and Share-Net Jordan, Share-Net Bangladesh and Share-Net Burundi will continue with the regional working plans.

### A rights-based approach

2023 is also the year to be a bolder, right based, intersectional, feminist and inclusive platform. This will be supported by the implementation of the new strategic plan and the investment that Share-Net International is putting on inclusivity. For this purposes, Share-Net International has:

- Set up an inclusivity working group which is developing an inclusivity position paper and plan of action to make the network more inclusive.
- Set up a Human Rights learning trajectory, accompanied by the operationalization of the right based approach for all Share-Net activities
- Set up an inclusivity fund which can be used for different activities and needs and will ensure the implementation of the position paper and action plan.

## Partnership development and donor engagement

Developing a partnership development and donor engagement strategy is also part of the opportunities for 2023. Some steps that Share-Net International will take are:

- Utilising tools that we have in place (HubSpot to manage partnerships and donor contact)
- Development of a members and partners engagement strategy
- Set up a core group of representatives from the hub secretariats to put efforts on diversifying funds

Finding donors and other financial opportunities is a key priority for all Share-Net International country hubs, with every hub specifying this as an area of opportunity in 2023.

## Supporting the SRHR Partnerships

Finally, Share-Net International would like to further explore how we can facilitate the linking and learning trajectory for the Dutch SRHR Partnerships in a way that is more contextualised to the needs of the implementing organisations working in different regions. As for now, Share-Net International is facilitating a global linking and learning trajectory but it would be interesting to see how we can offer the same option for different regions.

## Digital and Communications

As Share-Net increasingly digitalises many of its processes, our online membership base grows, and we expand our communications and SRHR information offering, 2023 offers many opportunities for our digital development. Several digital projects are planned, including the development of French-language information pages on [share-netinternational.org](https://share-netinternational.org) to cater to our largest non-English speaking audience, greater GDPR and privacy compliance, addressing data- and IT-security topics, data-processes are being updated, and a knowledge product archive and showcase website will be developed to bring greater visibility to more than 90 knowledge products that have been developed through grants since 2014. Further, Share-Net Netherlands and Share-Net Burundi are developing new websites which cater to their member's needs.



## CHAPTER 4

# FINANCE

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SHARE-NET 2022 Financial report		Budget	Expenditure	Difference in EURO	Difference in %
1	Share-Net International secretariat	595,650	611,822	16,172	2.71%
2	Knowledge management activities	739,000	629,818	-109,182	-14.77%
3	Knowledge hubs	1,001,403	1,002,814	1,410	0.14%
	knowledge Hubs	975,403	979,908	4,504	
	Support to the hubs	26,000	22,906	-3,094	
	Subtotal	2,336,053	2,244,454	-91,599	-3.92%
4	End of project Evaluation (in final year only)	-	-	-	-
	Management fee (3% over budgetline 1 - 4)	70,082	67,334	-2,748	-3.92%
	Grand Total	2,406,135	2,311,787	-94,347	-3.92%

SHARE-NET 2022 Financial report		Budget	Expenditure	Difference in EURO	Difference in %
1	Share-Net International secretariat	595,650	611,822	16,172	2.71%
	Coordinator	v	v		
	Knowledge Management Expert	v	v		
	Coordinator Hubs	v	v		
	Sharenet Officer	v	v		
	M&E Officer	v	v		
	Communications Expert	v	v		
	Project support	v	v		
	KIT overhead	v	v		
	Travel	v	v		
	DSA	v	v		
	Conference visits	v	v		
	Networking	v	v		
	Partnership development and memberships	v	v		
	Business development	v	v		
	Website safe and secure	v	v		
	Maintenance website	v	v		
	Communications / translation/ materials SNI and hubs	v	v		
	Meetings Board, Business meetings (no travel and DSA) etc	v	v		
	Midterm review	v	v		
	Strategic Planning	v	v		
	Audit	v	v		
2	Knowledge management activities	739,000	629,818	-109,182	-14.77%
	SHIRIM	85,000	102,734	17,734	
	Co-creation conference	129,000	123,331	-5,669	
	Grants facilitation	370,000	318,006	-51,994	
	Activation grants	250,000	221,096	-28,904	
	Co-creation grants	60,000	39,983	-20,017	
	SHIRIM Grants	60,000	56,926	-3,074	
	Subcontracting (knowledge) experts	25,000	11,407	-13,593	
	Seed money	30,000	6,250	-23,750	
	SRHR Partnerships Knowledge Broker	100,000	68,092	-31,908	



<b>3</b>	<b>Knowledge hubs</b>	<b>1,001,403</b>	<b>1,002,814</b>	<b>1,410</b>	<b>0.14%</b>
	Netherlands	243,830	260,353	16,523	
	Bangladesh	112,314	127,012	14,699	Local audit
	Jordan	123,814	123,688	-126	Local audit
	Burundi	104,638	97,432	-7,206	Local audit
	Ethiopia	93,575	92,687	-888	Local audit
	Burkina Faso	98,883	93,807	-5,076	Local audit
	Colombia	107,350	90,086	-17,264	Local audit
	Digital / Regional approach	91,000	94,843	3,843	
	Support to the hubs	26,000	22,906	-3,094	
	<b>Subtotal</b>	<b>2,336,053</b>	<b>2,244,454</b>	<b>-91,599</b>	<b>-3.92%</b>
<b>4</b>	<b>End of project Evaluation (in final year only)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
	<b>Management fee (3% over budgetline 1 - 4)</b>	<b>70,082</b>	<b>67,334</b>	<b>-2,748</b>	<b>-3.92%</b>
	<b>Grand Total</b>	<b>2,406,135</b>	<b>2,311,787</b>	<b>-94,347</b>	<b>-3.92%</b>

<b>Summary audit Share-Net 2022</b>	
Costs reported by KIT; Audit by Mazars	1,619,742
Costs reported by Knowledge Hubs Bangladesh, Jordan, Burundi, Ethiopia, Burkina Faso, Colombia; Local audit (6 reports)	624,712
<b>Consolidation; Check by Mazars</b>	<b>2,244,454</b>
Management Fee; Check by Mazars	67,334
<b>Grand total expenditure 2022</b>	<b>2,311,787</b>

## Analysis of Expenditures

The financial overview shows expenditure of 2022 against the approved budget. For budget line 1, regarding the Share-Net International secretariat, the actual expenditure is +2,71% in reference to the budget. In budget line 2, the expenditures on Knowledge Management activities are presented. The actual expenditure is -14,77% in reference to the budget. This difference is mostly due to grants which were all granted but not all completed by the end of 2022. Budget for the final grant payments has been carried over to 2023 and the final payments have been made upon completion in the first quarter of 2023. Budget line 3 shows the expenditure of the Knowledge hubs. The actual expenditure is +0,14% in reference to the budget. Whereas some (new) hubs underspend in 2021, in 2022 they were completely up to speed. Budget line 4 contains the end of project evaluation, which is not applicable in this implementation year. The Mid-Term Review was covered under budget line 1. The Management fee shown in budget line 5 is related to the overall expenditure. This leads to a slight overall under expenditure of -3,92% in reference to the approved annual budget. This is a difference with the huge under expenditure of last year. The figure aligns with the peak in activities mid-tem and possibility to resume traveling which we had expected.



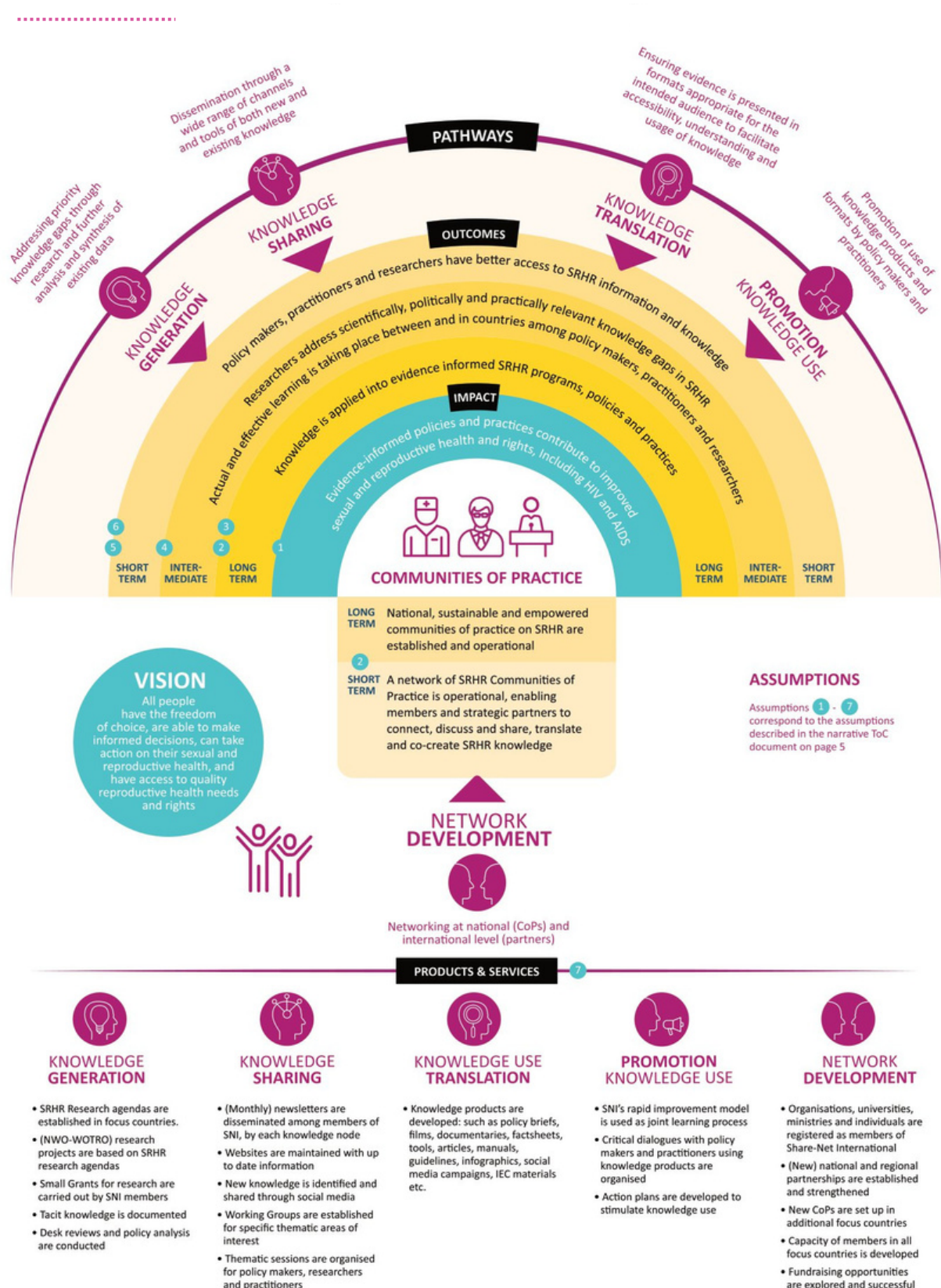


# ANNEXES

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# ANNEX 1 THEORY OF CHANGE



## ANNEX 2 SHARE-NET INTERNATIONAL & COUNTRY HUBS RISK ANALYSIS 2022

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This risk analysis highlights the potential risks of Share-Net International and the hubs. They are classified as internal and external risks. These risks are categorised in the first column of the table. The second column gives a short description of the respective risk and, if applicable, provides country-specific examples. The third column presents the probability that the risk may happen, according to three levels: unlikely, moderate and high. The fourth column illustrates the severity the risk is expected to have in case it occurs.

The severity is classified according to four levels:

- minor (limited reduction in outcomes if this occurs)
- moderate (higher impact, but still limited loss in outcomes if this occurs)
- major (outcomes are expected to be reduced if this occurs, but crucial outcomes are still likely)
- severe (very significant reduction in outcomes when this occurs)

The last column presents the actions Share-Net International takes or will take to prevent the risks from happening or mitigate the consequences the risk may have.

Risk	Description	Probability	Severity	Actions to Minimize or Mitigate Risk
Internal Risks (Organisation & Programme e.g., Human Resources, Finance, Fraud)				
Operational	Our work becomes increasingly digitalized. A concrete example is the development of our Digital Platform. This comes with increased data security risks, such as cybercrime, which could, for example lead to loss of data.	Unlikely	Major	A privacy policy and IT security measures are in place, including closed spaces on certain country hubs' websites.
	Meetings, particularly international meetings, take nearly solely place online in 2020 and 2021. Differences in access to internet between countries may lead to some countries and members missing out and lacking behind.	Moderate	Major	Additional resources are made available to upgrade internet connection in our host organisations. Recordings and materials are made available for members that were unable to join.
	Various project members responsible for different contractors; knowledge and experience on contracts and the regulations could become fragmented.	Moderate	Major	Keep each other informed through bi-annual meetings on the contractors, how things are going and what can and cannot be done.
Delivery	Host organisations lack capacity to deliver.	Unlikely	Major	<ul style="list-style-type: none"> <li>Capacity (including financial) of host organisation is assessed.</li> <li>Host organisations receive training and are part of extensive learning trajectories.</li> <li>Delivery of host organisations is monitored bi-annually.</li> <li>Regular audits</li> </ul>
Safeguarding	Share-Net International staff, but in particular staff of our host organisations as well as in-country members and beneficiaries are working on sensitive issues and therefore might be at risk for stigma, discrimination and violence.	Unlikely	Severe	<ul style="list-style-type: none"> <li>Following General Data Protection Regulations (GDPR) which included protection of data of our members (CVs, passports and bank details)</li> <li>Safety and security training is provided to traveling Share-Net International and Share-Net Netherlands staff and should be considered for Hub staff.</li> </ul>
Reputational	Share-Net hubs have the freedom to choose their own members and develop content and communicate via their own channels, under the name of Share-Net. Unfortunate mistakes could potentially not only harm the Share-Net hub and host organisation's reputation, but the reputation of Share-Net International as well.	Unlikely	Major	<ul style="list-style-type: none"> <li>A Membership Charter is in place between SNI and host organizations and members, including core values and guiding principles to adhere.</li> <li>Country hub websites and communication will be connected in Digital Platform, moderated and controlling quality.</li> <li>Share-Net supported knowledge products are checked on quality by the Share-Net secretariats.</li> </ul>
Fiduciary	Contractors are not aware of the obligatory rules and regulations of the grant and might not obey to these rules. KIT/Share-Net International might not have the manpower to structurally keep an eye on this.	Unlikely	Major	<ul style="list-style-type: none"> <li>Audits, local audits</li> <li>Code of conduct</li> <li>Due diligence procedure</li> <li>Keep the contracts/grants as simple as possible explaining all the rules and regulations.</li> </ul>
Sustainability	Share-Net International's funding is ending at the end of 2024 and it is uncertain if the platforms will continue being operational after 2024.	Moderate	Major	<ul style="list-style-type: none"> <li>Set up fundraising task force to develop a sustainability fund</li> <li>Share-Net International will engage in conversations with current donor to discuss the future of the platform.</li> </ul>

External Risks (Context & In-county situation)				
Political	<p><b>Bangladesh:</b> Bangladesh being a religiously influenced country, has often had abrupt conservative movements. But it has been reported by the Global Terrorism Index 2023 (GTI 2023) that we are at a low range in terrorism scale, 43rd among 163 countries. Especially LGBTQI, key populations and people working on topics that are not in line with the thinking of these movements are at risk.</p> <p><b>Burkina Faso:</b> Same sex relations, abortion and CSE are legally permitted but politically and socially sensitive. Open work on these may provoke backlash, but ministries will not obstruct or persecute organisations that work in these fields.</p> <p><b>Burundi:</b> In Burundi it is forbidden and illegal to discuss certain topics such as LGBTQI+ Rights. The Government strictly monitors and persecutes organisations who work on the topic.</p> <p><b>Colombia:</b> Venezuelan migrant crisis; poor economic performance; rise of a strong opposition and conservative campaign in response to the election of a progressive government.</p> <p><b>Ethiopia:</b> The Government of Ethiopia is committed to improve and maintain the reproductive health status of women, men and young people in Ethiopia. However, issues such as sexuality, sexual health and rights are still taboo.</p> <p><b>Jordan:</b> Although homosexuality is legal, there is censorship around discussing certain LGBTQI+ rights. In addition, the only types of abortion permitted in Jordan are natural, spontaneous (uninduced) abortion, and induced legal/ clinical abortion for medical reasons such as removal of a dead fetus from the mother's womb and saving the life of the mother if the continuation of the pregnancy could lead to complications, or congenital defects which preclude the survival of the infant after birth (requires a fatwa). Even if the law allows for the use of contraceptives, only married couples can access them in public health system, requiring a marital document as proof.</p> <p><b>The Netherlands:</b> Formation of the new government after elections might influence priorities in development cooperation and funds for SRHR and Gender in particular.</p>	Moderate, in some countries High	Major, in some countries Severe	<ul style="list-style-type: none"> <li>• Work under the radar</li> <li>• Monitor language and adjust documents locally if sensitive issues are addressed that would place the country hub and members under risk.</li> <li>• Monitor the situation constantly.</li> <li>• Protocol in place to identify potential risks.</li> </ul>
Conflict	<p><b>Bangladesh:</b> Rohingya refugees are fleeing to Bangladesh because of political persecution in Myanmar. Bangladesh is having its General Election next year, which might create unrest in the public sphere.</p> <p><b>Burkina Faso:</b> Conflict and insecurity affects mostly Central and Northern regions of the country. Armed violence has forced people to flee within the countries and to neighbouring countries. SRHR of women and adolescent girls are at risk in this situation.</p> <p><b>Burundi:</b> Politically unstable; over the last 15 years there has been violence, repression and corruption. The socio-political crisis relating to the 2015 elections resulted in several hundred thousand refugees and deaths. Since the election of the current president, Evariste Ndayishimiye, the situation is gradually returning to normal, with a trend towards the normalisation of relations with the international community and neighbouring countries. At the same time, a major part of the opposition still remains in exile, which can lead to armed conflict.</p> <p><b>Colombia:</b> Instability in conflict-affected territories because of the bad implementation of peace agreements; deterioration of the security situation in rural areas and the expansion of territorial control by various organised armed groups has led to an increase in the number of homicides of former combatants and social leaders (more than 200 and 900 murders respectively) since the signing of the Peace Agreement.</p> <p><b>Ethiopia:</b> Although the conflict with Tigray has changed significantly, major conflict in Amhara region is looming and insurgencies have also led to increased violence targeting civilians, most evidently in Oromia, Gambella and Benishagula-Gumuz regions.</p> <p><b>Jordan:</b> Jordan's location in a region plagued by conflict has had a significant impact on the country, with ongoing conflicts in neighbouring countries resulting in large numbers of refugees and security threats. The influx of refugees has placed a burden on Jordan's infrastructure and public services.</p>	In some countries High	In some countries Severe	<ul style="list-style-type: none"> <li>• Share-Net staff is offered Safety and Security training to be aware of (unforeseen) risks and how to behave in such situations.</li> </ul>
Economic	Changes in global and national economy, exacerbated by for instance the COVID-19 pandemic, will lead to increased risks for the successful implementation of the programme. We might experience increased costs, delays and even cancellations of certain project phases/deliverables.	Moderate, in some countries High	Moderate	<ul style="list-style-type: none"> <li>• Regular financial monitoring of the situation and flexibility in adjusting budgets and plans.</li> </ul>



Natural Disasters	<p>All Share-Net country hubs are in area's prone to natural disasters such as drought, floods, enforced by climate change. However the Share-Net country hubs are based in relatively safe locations/cities.</p> <p><b>Bangladesh:</b> Half of Bangladesh is located in a high-risk earthquake zone. Floods are also common in certain seasons. In Dhaka where SN-BD is based, this risk is minimal.</p> <p><b>Burkina Faso:</b> The Sahel region, in Northern Burkina Faso, is particularly vulnerable to climate-related disasters like chronic drought, floods, high winds, and heat or cold waves. Drought and flood are the main climate risks. Drought affects the largest proportion of the population with floods occurring in many urban areas during the rainy season.</p> <p><b>Burundi:</b> For more than a year, Burundi has been facing the rising waters of Lake Tanganyika, which is gradually threatening the coastal regions, including some areas of the economic capital Bujumbura. These floods have already caused thousands of internally displaced people.</p> <p><b>Colombia:</b> In 2020 was marked by natural disasters that have had an impact on the functioning of the local economy in places such as San Andrés and Providencia, Chocó, and Bolívar (Central topics of discussion include deforestation, the energy transition, the Paris Agreement, and the Escazú Agreement).</p> <p><b>Ethiopia:</b> New country host to be consulted.</p> <p><b>Jordan:</b> Country hub needs to be consulted.</p>	Unlikely	Moderate , in some countries Major	<ul style="list-style-type: none"> <li>Have emergency plans in place for major Share-Net events.</li> <li>Allow unforeseen or emergency costs in country hub budgets.</li> </ul>
Public Health	Public health crises, such as the COVID-19 pandemic as well as the accompanying measures (e.g. lockdowns and social distancing and working from home) will continuously lead to increased risks for the successful implementation of the programme deliverables. We might experience delays and even cancellations of certain project phases/deliverables.	High	Moderate	<ul style="list-style-type: none"> <li>Working online as much as possible</li> <li>For physical meetings, PPE and hand disinfection materials are used.</li> </ul>
Socio-cultural	Resistance towards "Western" concepts and approaches, often driven by conservative, anti-rights and religious based groups, lead to challenges in safeguarding the complete SRHR agenda and the sensitive topics such as LGBTIQ issues, Comprehensive Sexuality Education, safe abortion, etc.	Moderate, in some countries High	Major, in some countries Severe	<ul style="list-style-type: none"> <li>Seeking support from the Dutch embassy in-country to continue work on LGBTIQ+ issues (e.g. Burundi).</li> <li>Be highly diplomatic and work silently on sensitive themes.</li> </ul>
Censorship	Censorship particularly internet surveillance, might influence the comprehensiveness of our content and the accessibility of our work. For example in Ethiopia, the government is strictly controlling the media and censoring news.	Unknown	Unknown	<ul style="list-style-type: none"> <li>This risk needs to be further explored to be addressed.</li> </ul>

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